# Computing Research News 

# Computing Research that Changed the World 

On March 25 , federal policymakers and computing researchers came together for the CCC-organized symposium "Computing Research that Changed the World: Reflections and Perspectives" (http://www.cra.org/ ccc/locsymposium) to examine the game-changing computing research advances of the past two decades and to extract lessons for structuring future programs to sustain that remarkable track record.

Through the kind auspices of Congressman Bart Gordon (D-TN), Chair of the House Science Committee, the symposium was held in the Members Room of the Library of Congress, a spectacular venue. Other honorary co-sponsors included Congressman Ralph Hall (R-TX), Congressman Daniel Lipinski (D-IL), Congressman Vern Ehlers (R-MI), Congressman Rush Holt (D-NJ), and Senator Jay Rockefeller (D-WV). The invitation list consisted of policymakers, agency directors, next-gener ation computing researchers, and a (very) few old-hand researchers.

Choosing the specific advances to feature was a difficult task. Many dozens of members of the computing research community made suggestions by posting comments in response to a solicitation on the CCC Blog (http:// www.cccblog.org/). Ultimately, the symposium explored:

- The Internet and the World Wide Web
- Alfred Spector outlined the technologies that enable us to Google.
- Eric Brewer explained the emergence of the cloud.
- Luis von Ahn showed how reCAPTCHAs are being used to build accurate digital archives of corpuses such as The New York Times.
- Evolving Foundations
- Barbara Liskov explained the key ideas and challenges behind security in distributed systems.
Daphne Koller highlighted some of the

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Rep. Dan Lipinski (D-IL) speaks at the CCC Symposium at the Library of Congress, with a statue of James Madison in the background. Lipinski, who joined five other Members of Congress as honorary co-sponsors of the event, serves as the Chair of the House Science and Technology Subcommittee on Research and Science Education, which has jurisdiction over the National Science Foundation.

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## CRA-Deans Committee Formed

By Robert L. Constable, Cornell University, and Debra J. Richardson, UC-Irvine

The CRA-Deans Committee has a perspective on computing research that it believes can help advance the work of the Computing Research Association. Formerly known as the IT-Deans Group, the colleges and schools we represent approach the field from two perspectives, one as college-level units that emerged from computer science, say C-schools, and the other as schools that emerged from information schools, say l-schools, some of which were originally library schools. We have seen many of the C-schools create information science programs or departments and many of the 1 -school create computing programs or add computer science departments from elsewhere on campus. The result is a common intersection among the nearly forty college-level units we represent-each headed by a dean who reports directly to a provost-the C\&l-schools (referring to C-schools, I-schools and schools that address both perspectives.)

From inside these C\&I-schools we have come to see computing and digital information as two interrelated features of a common discipline. Most CRA member departments are computer science departments, and they understand the computational aspect deeply. However, some faculty and students are drawn to our units because they focus on the human interaction side of the symbiotic partnership of people and computers, attracted by web information services or digital libraries or information networks, and other topics central to I-schools. These individuals are often interested in social issues as well as the technical ones. They consider the societal needs addressed by computing and digital information and seek a holistic approach to them. This integrated view is taken in the C\& I-schools. Several areas of study, such as human computer interaction (HCI), by their nature embody both computational and social aspects and are present in C-schools and I-schools.

The fundamental interplay between computing and digital information is apparent from inside the discipline, regardless of the entry path. That deep intellectual connection is a force that is expanding the scope and increasing the value of computing research, as it is also shaping our college-level units, units that are able to create departments and define new degrees. The deans have a view of this process hat transcends specific departments, and we write from that viewpoint on our web pages. What may seem disruptive to established departments can be an opportunity to young colleges, and the C\&l-schools will be young colleges for another fifty years.

A major force shaping C\&I-schools is interaction with peer schools and colleges within the university. Our peers exert a pull when they need expertise and a push when their territory is threatened. The author's experience at Cornell is that all the other Cornell college-level units Continued on Page 7

## Computing Research Association

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## CRA Elects Officers to Two-Year Terms

At its February 2009 meeting, the CRA board elected officers who will serve two-year terms. Peter Lee (Carnegie Mellon University) was elected Chair; Laura Haas (IBM Almaden Research Center) will serve as Vice Chair; and Susanne Hambrusch (Purdue University) was elected Secretary. Phil Bernstein (Microsoft Research) was re-elected CRA's Treasurer.
Peter Lee is a Professor and the Head of the Computer Science
Department at Carnegie Mellon


University.
He has been a member of the CRA Board of Directors since 2005. During that time he was a key participant in developing the CCC proposal to NSF and currently serves on the CCC Council. Since 2007, he has chaired CRA's Government Affairs Committee. Lee helped to establish CRA's Education Committee in 2007 and has served on the Habermann Award Committee.

Professor Lee has a long history of service to various government advisory boards. He just recently completed a five-year term on the DARPA IXO Senior Advisory Group, and prior to that was a member of the Army Science Board. Today, Professor Lee serves as the Vice Chair of the DARPA ISAT committee and is a member of the National Academies' CSTB. He has served on study panels for the CSTB, the Defense Science Board, and Defense Threat Reduction Agency. From 2000-04, Professor Lee was Associate Dean for Undergraduate Programs in the School of Computer Science at Carnegie Mellon University, and then served as the university's Vice Provost for Research before returning to the CS Department. He has been involved in initiatives related to women and minorities in CS; has served on the ACM SIGPLAN Executive Committee; and was both Program Chair and Conference Chair for a number of major symposia. He is an ACM Fellow and has received a number of awards and honors for his research.
Peter Lee's research interests include programming language design and implementation; compiler design;
static program analysis; and certified code, especially proof-carrying code. He is a graduate of the University of Michigan with a Ph.D. in Computer Science.


Laura
Haas, Director of Computer Science at the IBM Almaden Research Center, joined the CRA board in 2007. She was a member of the Snowbird 2008 Planning Committee and currently serves on the Membership Committee.

Dr. Haas served as Vice Chair, ACM SIGMOD from 1989-97. Since 2000, she has been on the VLDB Endowment Board of Trustees, cur rently serving as Vice-President (200409). In addition, she is a member of the Advisory Board, CIPRES Tree of Life Project (NSF ITR grant, 2004 09). Other activities include Program Chair, SIGMOD 1989, and IIS track, VLDB 2005; Industrial Program Chair, SIGMOD 2007; and General Co-Chair, VLDB 2008. Awards and
honors include ACM Fellow (2006), IBM Corporate Award for Federated Database Technology (2002), IBM Distinguished Engineer (2002), ACM SIGMOD Outstanding Contribution Award (2000), and YWCA TWIN (Tribute to Women in Industry) Award (1991).

Dr. Haas's research interests include: Information integration, information management (database management, content management, search), distributed systems, and scientific applications. She was awarded a Ph.D. in Computer Science from the University of Texas at Austin.

## Susanne

Hambrusch
is Professor of Computer Science at Purdue University.

She joined the CRA
Board in
2008. She has been an active mem ber of CRA for a number of years, serving as a Member of the CRA-W

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# Musings from the Chair Extraordinary Times, Extraordinary Challenges, Extraordinary Opportunities 

By Dan Reed, CRA Board Chair



The Danish philosopher, Søren Kierkegaard, ${ }^{1}$ once remarked, "Life can only be understood backwards; but it must
be lived forwards." So it is with economic and social crises; they can be understood retrospectively, but must be experienced in the moment. Without doubt, these are extraordinary times, with global socioeconomic transformations most of us have heretofore experienced only via historical accounts and the stories of our elders.
Public universities are experiencing state budget recisions and reductions, and private institutions have seen the market value and operating income from endowments decline precipitously. University staff positions are being eliminated, unpaid furloughs are common, and even tenured faculty members are worried, given the financial exigency clause in most contracts. Future students fret about the cost of a college education, current students are struggling to pay tuition, and graduates face bleak job prospects across diverse disciplines.

## Reinventing the University

Although these extraordinary times bring extraordinary challenges, they also bring extraordinary opportunities. Because necessity really is the mother of invention, we have a generational occasion to rethink university programs, priorities and structures; refocus corporate governance, markets and priorities; and sharpen government policies, structures and strategies. Let's consider a few lessons, leavened by history.

The modern, American university has evolved from a finishing school for the male heirs of landed gentry to a much more inclusive engine of social change, intellectual discovery and economic growth. Each punctuated step in that evolution was triggered by social and economic upheaval, from the Morrill Act of $1862,{ }^{2}$ which created the land-grant institutions, through the Servicemen's Readjustment Act of 1944, ${ }^{3}$ which opened college education to returning veterans, to the Great Society legisation of the 1960 s, ${ }^{4}$ which addressed odious injustice and further democratized educational access.

The nature and importance of colleges and universities and their relation to our future continue to change. The proximate skills acquired
via the university experience may help land one's first job, convey the lifelong right to cheer for the athletic teams and forever encumber one with annual calls for donations from the alumni association. However, when technological change can dissolve entire industries within just a few years, and grim statistics highlight the demise of lifelong employment, those skills alone will not suffice to land one's fifth or eighth job.
This suggests that we must ask fundamental questions about the nature and role of universities, and we must renegotiate the social compact between citizens and educators. What is the appropriate balance between intellectual inquiry and practical engagement? What constitutes engaged scholarship? What are the "mechanical and industrial arts" for the $21^{\text {st }}$ century? What are the verities, the intellectual and operational truths that now dance as shadows in Plato's Cave.5 In short, what is the $21^{\text {st }}$ century research university and its rightful role?

I humbly suggest that universities, government and industry must rethink the nature of university education and engagement, shifting aggressively to lifelong rather than punctuated education and fostering multilateral
science and technology incubation and support. We are not imprisoned in the ivory tower, nor are we cloistered from personal engagement.

The American research university has changed radically and repeatedly over the past century. It emerged from the Cold War ${ }^{6}$ as a government-funded instrument of social change, economic competitiveness and national security. There is no reason, indeed ample precedent to the contrary, to believe that it will not continue to evolve rapidly and radically. The current culture is not sacrosanct, nor should it be. We in computing should be at the vanguard, shaping the definitions and the future of education, research and service.

## A Final, Personal Note

As a member of the CRA Board ${ }^{7}$ for the past decade, it has been my pleasure to work with all of you on a topic near and dear to my heart-the future of computing research, education and policy. Whether on the Board or in the community, you have always answered the call to service, regardless of the task. It has also been a joy to work with the CRA staff ${ }^{8}$ in

Musings from the Chair Continued on Page 4

## CRA Elects New Board Members

CRA has recently elected five new members to its board of directors. They will begin three-year terms on June 17,2009 , the first day of the summer board meeting.


Sarita Adve
is a Professor of Computer Science and Director of Research at the Intel/ Microsoft Universal Parallel Computing Research Center at the University of Illinois at UrbanaChampaign. She received the ACM SIGARCH Maurice Wilkes Award in 2008 and was named a University Scholar at UIUC in 2004. She was a member of the committee to recommend new members of the Computing Community Consortium (CCC) Council, and a core working group member of the cross-layer reliability visioning process approved by CCC in 2008. She is a member of the ACM SIGARCH Board of Directors. In 2007 she co-chaired the program committee and was guest editor for the IEEE Micro's Top Picks from Computer Architecture Conferences. She served on the Advisory Committee (2003-05) of the National Science Foundation's Computer and Information Science and Engineering (CISE) Directorate. Professor Adve has served as a panelist and speaker at CRA-W events, and in 2007 authored an article in Computing Research News to increase awareness for support for conference attendees with young children and for physically disabled researchers. Her research interests include computer architecture and systems, parallel computing, power and reliability-aware systems. She was awarded a Ph.D. in Computer Science from the University of Wisconsin-Madison.


Kathleen Fisher is a Principal Member of the Technical Staff at AT\&T Labs Research Department of Computer Science. In

2008, she received a SIGPLAN CACM Research Highlights nomination, was appointed a Consulting Member of the faculty at Stanford University, and was an invited Technical Speaker at the Grace Hopper Conference. She was named ACM Distinguished Scientist in 2007. She is involved in the ACM SIG Governing Board Executive Committee, serving as Vice Chair for SIG Development (2008-10). She was SIGPLAN Chair (2007-09), Vice Chair (2003-07), and Member at Large (2001-03). Dr. Fisher initiated, organized, led, and raised funds for the first SIGPLAN Curriculum Workshop, which explored what, how, and why we should be teaching undergraduates about programming languages. Since 2005 she has served as Editor of the Journal of Functional Programming. Dr. Fisher has been very active in CRA-W-board member (2003-present), steering committee member (2006-present), and chair (October 2008-present)-and has an impressive array of accomplishments in that role. Her research interests include data description languages, type inference for data description languages, type systems, and domainspecific programming languages. She is a graduate of Stanford University with a Ph.D. in Computer Science.

of Michigan, where he received the Research Excellence Award from the College of Engineering in 2008. He was a member of a Visiting Committee to the School of Computing at the National University of Singapore in 2008. Professor Jagadish was awarded the Department of Electrical Engineering and Computer Science Achievement Award at the University of Michigan in 2007. He is an ACM Fellow (2003). He participated in the CRA-NIH Workshop on Computing for Biomedical Sciences (2006). Other experience includes Trustee of the VLDB Foundation (2004-09); Member, ACM SIGMOD Advisory

Committee (2001-05); Editor-in Chief, Proceedings of the VLDB Endowment; and Founding Member of the Steering Committee for a new interdisciplinary undergraduate program in Informatics at the University of Michigan (2006-present). In 2003, he organized the NSF-NIH Workshop on Data Management for the Biological Sciences. Dr. Jagadish's research interests involve information management, web systems, database usability, and biomedical information. He was awarded a Ph.D. in Electrical Engineering from Stanford University.


Margaret Martonosi is a Professor of Electrical Engineering at Princeton University, where she was named to the School
of Engineering Commendation List for Outstanding Teaching in each of the past three years. She was recognized for Best Paper at the 38th Annual International Symposium on Microarchitecture, Barcelona, Spain in 2005. A Princeton faculty member since 1994, Professor Martonosi was Associate Dean for Academic Affairs in the Princeton School of Engineering and Applied Science from 2005-07. She was Program Chair of the ACM SIGMETRICS Conference in 2002. She was an IBM Research Staff Member (sabbatical visitor, June-December 2004). Other activities include: Vice Chair of ACM SIGARCH, currently serving on the Board of Directors; Technical Program Chair, ACM ASPLOS Conference (2006); ACM SenSys Conference (2008); and HIPEAC European Conference on Embedded Systems (2009). Professor Martonosi has been a member of the CRA-W board since 2005, and currently co-chairs the CRA-W/CDC Discipline-Specific Workshops project. She has been a participant and organizer of numerous CRA-W events and workshops. Her research interests include computer architectures and the hardware/ software interface, particularly powerefficient systems and, most recently, power-efficient wireless networks. Professor Martonosi received her

Ph.D. in Electrical Engineering from Stanford University.


5 years as a computing rese than educator and academic administrator. He is a Member of the National Academy of Engineering (2007), a Fellow of both IEEE and ACM, and an IEEE Koji Kobayashi Award winner. Professor Turner has been Department chair (1992-97; 200708); Co-Founder and Chief Scientist of Growth Networks, (1998-2000); and Founder and Director of Applied Research Lab (1990-91; 2000-08). He was a participant in two of CRA's Conferences on Grand Research Challenges-the first on Research Directions for the Next Generation Internet in 1997, and the second on Information Systems in 2003. His research interests include high performance networking, multimedia applications, performance analysis, and analysis of algorithms. Professor Turner received a Ph.D. in Computer Science from Northwestern University.

Four current board membersAnnie Anton (North Carolina State), William Aspray (University of Texas at Austin), Eric Grimson (Massachusetts Institute of Technology), and Andrew Chien (Intel Corp.)-were re-elected to serve additional three-year terms.

Members whose terms on the board will end in June 2009 include Carla Ellis, Duke University; Dan Reed, Microsoft Research; Jeff Vitter, Texas A\&M University; Marc Snir, University of Illinois, Urbana Champaign; Bob Sproull, Sun Microsystems Laboratories; and Bryant York, Portland State University. We acknowledge with hanks their many contributions to CRA during their tenure as board members. $\quad$ I

## Musings from the Chair from Page 3

Washington, DC. They work tirelessly for our community, often with inadequate public acknowledgment of the importance of their contributions. On behalf of the entire computing research community, to them and to you, I want to say publicly and clearlythank you!

In addition to being a member of the CRA Board, it has been my privilege to serve as CRA Chair for the past four years, and it is time for the inevitable and always beneficial changing of the guard. I am delighted
that Peter Lee ${ }^{9}$ has been elected as my successor. It has been my pleasure to work with Peter in a variety of roles over the past several years. In each case, I have seen him bring new ideas, passion and enthusiasm, and I know CRA will be in great hands under his leadership.

Although my term is ending, rest assured that I will continue to be an active partner and participant in computing research policy and strategy, working with CRA and other organizations to advance the cause
of computing. Remember, it's the love, the passion and the wonder that make computing, indeed any calling, worthwhile and fulfilling.

Dan Reed, CRA's Board Chair, is Microsoft's Scalable and Multicore Computing Strategist. Contact him at Daniel.Reed@microsoft.com or his blog at www.hpcdan.org.

## Notes:

1. http://en.wikipedia.org/wiki/ Kierkegaard
2. http://en.wikipedia.org/wiki/Morrill_ Land-Grant_Colleges_Act
3. http://en.wikipedia.org/wiki/GI_Bill
4. http://en.wikipedia.org/wiki/Great Society
5. http://en.wikipedia.org/wiki/ Plato\%27s_cave
6. http://en.wikipedia.org/wiki/Cold_War 7. http://www.cra.org/main/cra.people. board.html
7. http://www.cra.org/main/cra.people. staff
8. http://www.cs.cmu.edu/~ petel/

## Spafford Wins CRA Distinguished Service Award



CRA is pleased to announce that the Board of Directors has selected Eugene Spafford, Professor of Computer Sciences and Executive Director of CERIAS at Purdue University, to receive its 2009 Distinguished Service Award. The award will be presented at ACM's award banquet on Saturday, June 27, in San Diego.

Eugene Spafford has been an effective and tireless advocate for the cause of information security research. He has been instrumental in keeping public attention on this important research area. He has helped educate the research community, policy-makers, and the public on the impact that improved computer security can have on our lives, and he has shown exceptional leadership in promoting these ideas. Professor Spafford has been a frequent witness in congressional hearings and has influenced decisions in the Executive Branch through his membership on PITAC. He continues to exercise leadership through his membership in USACM.

CRA makes this award, usually annually, to someone who has made an outstanding service contribution to the computing research community. This award recognizes service in the areas of government affairs, professional societies, publications or conferences, and leadership that has a major impact on computing research. $\quad$ -

## Awards and Honors

Women of Vision Awards were presented on April 30 to three leaders in technology-Mitchell Baker, Mozilla, Yuqing Gao, IBM Research, and Jan Cuny, National Science Foundation-for their accomplishments and contributions. Jan Cuny is a former Vice Chair of the CRA Board of Directors, and also co-chaired the CRA-Womens Committee.

ACM recently announced a number of awards honoring computer science innovators. Barbara Grosz, Harvard University, and Joseph Y. Halpern, Cornell University, were named winners of the ACM/AAAI Allen Newell Award (http://awards.acm.org/newell/).

John Hopcroft, Cornell University, was selected for the Karl V. Karlstrom Outstanding Educator Award (http://awards.acm.org/ karlstrom/).

Harvey Mudd College President Maria Klawe has been chosen to serve on the board of directors of Microsoft Corp. Klawe becomes the 10th member and the second woman to serve on the current board.

ACM has named Barbara Liskov, MIT, the winner of the 2008 ACM A.M. Turing Award. The award cites Liskov for her foundational innovations to designing and building the pervasive computer system designs that power daily life. Liskov was the first U.S. woman to be awarded a Ph.D. from a computer science department (in 1968 from Stanford University). The award carries a US $\$ 250,000$ prize, with financial support provided by Intel Corporation and Google Inc.

Kudos to Telle Whitney, CEO of the Anita Borg Institute, who will receive ACM's Distinguished Service Award "for her profound impact on the participation of women in computing" on June 27 at ACM's Awards Banquet in San Diego. Telle also recently received a Women of Influence Award from the Silicon Valley Business Journal. She was one of 100 women honored for making a difference in Silicon Valley. $\boldsymbol{\square}$

## CNSF Holds Successful Science Fair on Capitol Hill

The Coalition for National Science Funding, of which CRA is an active member, held its annual Science Exhibition on Capitol Hill on March 24. It was once again a great success with a room full of hundreds of attendees and a number of Congressmen visiting exhibits. For the first time, the Speaker of the House Nancy Pelosi (D-CA) attended, spoke briefly on the importance of funding basic science research, and received many thanks from the community there for her efforts to see science funded as part of the stimulus bill and the FY 09 Appropriations. Other members of Congress who attended included Rep. Rush Holt (D-NJ) and Rep. Vern Ehlers (R-MI) pictured here. Overall, the event was very successful in spreading the message that federally funded science research makes important contributions and discoveries in all scientific fields.
Gillian R. Hayes, University of California, Irvine; and Gregory D. Abowd, Georgia Institute of Technology, represented CRA with an exhibit on "Behavior Imaging and Autism" that drew a great deal of interest. It showcased research on using sensors in toys and video imaging to monitor the developmental progress of children with autism and other developmental disorders. $\quad$.


Rep. Vern Ehlers (R-MI) and Gregory D. Abowd, Georgia Institute of Technology, in conversation at the Science Fair.


Pictured above are (l to r) Rep. Rush Holt (D-NJ); Gillian R. Hayes, University of California, Irvine; and Gregory D. Abowd, Georgia Institute of Technology.


## CRA Chair Receives Parting Gift

Dan Reed, who in June will complete two terms as CRA board chair, was recently presented a gift from CRA in appreciation for all his efforts on behalf of CRA and the many contributions he has made to the computing research community. He was presented with a framed historic map of his home state, "A New Map of Arkansas with its Canals Roads \& Distances . . .1847." Presenting the gift is CRA's Executive Director, Andrew Bernat.


## Computing Research from Page 1

myriad applications enabled or enhanced by machine learning.

- Jon Kleinberg explored the ways in which online communities are enabling never-before-possible studies of social phenomena.
- The Transformation of the Sciences via Computation
- Larry Smarr showed some of the major achievements fostered by the nation's investments in high-performance computing, and highlighted the importance of huge amounts of data and ultra-high-bandwidth networking for future progress.
- Chris Johnson showed the rapid evolution of visualization techniques for the biomedical sciences
- Gene Myers gave a fast summary of genome sequencing past and future and the opportunities to drive progress in molecular biology as a datadriven science.
- Computing Everywhere!
- Deborah Estrin showed the wondrous new applications that are being enabled by the ubiquity of sensors, and the research challenges that must be met.
- Pat Hanrahan highlighted the remarkable evolution of digital media from text to audio to video to photography to HDTV.
- Rod Brooks summarized the stunning advances in robotics. Each talk lasted 20 minutes, and each session concluded with a panel discussion of future research challenges. Following the four technical sessions, the symposium turned to a session on Moving Forward, a panel with all presenters addressing questions from the audience.

The day began with an introductory presentation by Ed Lazowska, and ended with a Closing Session where Ed summarized both the content and the messages of the day, and four demonstrations highlighted active research:

- Autonomous Flying Robots: A Bird's Eye View; from MIT.
- Information Technologies to Support the Challenges of Autism and Related Developmental Disorders; from Georgia Tech.
- Personal Environmental Impact Report (PEIR); from UCLA.
- Scientific Computing and Visualization for Medical Image Analysis; from Utah.
In addition, Congressman Daniel Lipinski (D-IL), Chair of the House Science Committee Sub-Committee on Research and Science Education, discussed his views of the importance of computing research.

The speakers did an outstanding job in making their talks accessible to the diverse audience. Consequently, these are great talks to share with student and other audiences to show them what computing is really about. The proceedings were videotaped, and full video of each presentation is available on the symposium website, as well as pdfs of each speaker's transparencies (or transparency videos for the two presentations with substantial animations). Permission is given to use all materials for non-commercial purposes with appropriate credit to the presenter and to CRA/CCC.

And the lessons the participants extracted?

- Computing research truly has changed the world.
- A rich and complex ecologyinvolving government, academia, and industry-has made America the world leader.
- Research has laid the founda-tion-you can find federally funded, university-based research
at the heart of essentially every billion-dollar sector of the IT industry.
- It consistently takes 10 or 15 years from "research breakthrough" to "billion-dollar sector." So you need patiencethere's no such thing as "just-intime research."
- Often, "products" in IT are created by synthesizing multiple advances-unlike biomedicine where a single patent can yield a blockbuster drug.
- Often, old ideas gain new life. We've had recent breakthroughs in search and in machine learning, but each traces its roots back at least 40 years.
- While computing research often is motivated by a "strategic objective"-we see a practical value if the research succeedswe're often not very good at predicting what the greatest impact of our innovations will be. Serendipity plays a huge role.

Any attempt to decide early on what research is "important" is likely a losing proposition.

- While much of the exciting computing research today is interdisciplinary and collaborative, it is important to have a balanced portfolio: core + interdisciplinary, single-investigator + team, and so on.
And the bottom line: We have an extraordinary track record-America has an IT R\&D ecosystem that again and again leads to massive transformations. And the next ten years can be our golden age: on March 25 we heard about some amazing recent accomplishments, and we heard from some extraordinary young people (as well as some extraordinary not-so-young people) who are driving the field forward. The opportunities for impact are greater than they have ever been. Check out the symposium website and then go out and change the world! 【


Ed Lazowska, University of Washington; Marcy Gallo, House S\&T Committee; and Bob Sproull, Sun Microsystems Labs, at the CCC symposium.


Shown with moderator Susan Graham, UC Berkeley, are symposium speakers (I to r): Larry Smarr, UC San Diego; Luis von Ahn, Carnegie Mellon University; Jon Kleinberg, Cornell; Pat Hanrahan, Stanford; and Gene Myers, Howard Hughes Medical Institute.


Speakers at the CCC research event at the Library of Congress included (I to r) Daphne Koller, Stanford; Barbara Liskov, MIT; Rodney Brooks, MIT and Heartland Robotics; and at the far right, Alfred Spector, Google.

## CRA-Deans Committee from Page 1

need access to academic programs in computing and information science. Responsible presidents and provosts encourage colleges to avoid duplication and rely on units which can best identify and attract highquality faculty. As it becomes clear to more universities that computing and information science is about new ways of knowing and about accelerating discovery in all fields, administrators will demand high quality C\&I-schools to ensure that all the other schools and colleges are competitive. Administrators also need an academic dean who is responsible for the highest intellectual quality in this fundamentally enabling discipline. They need a unit that lives or die based on this quality and which is big enough and intellectually deep enough to support the university. Otherwise there will be a vacuum that swallows resources college by college.

Another force that shapes our colleges is interaction with industry. The computing and information technology industry has a large appetite for students from computer science and information science. Their
job classifications such as programmer, software engineer, system analyst, information architect, web designer, game designer, product manager, system administrator, database designer, chief information officer, chief privacy officer, data analyst, data miner, usability engineer, and others match our graduates well. Building excellent relations with the computing and information technology companies is a key function of the colleges, and our advisory boards keep us regularly in touch with industrial leaders whose support is helpful in winning state approval of new degree programs, validating parts of our curriculum, and partnering in research. The fact that CRA deans spend time with high-level ndustrial leaders will help CRA be more effective, perhaps expanding the number of affiliated industrial labs.

We suspect that most CRA deans believe as we do that our C\&lschools will continue to expand and be populated with additional departments beyond the computer cience and information science departments we already have.

There will be new departments created, and at each university we will see special strengths and joint departments arise. We already face a broad potential range that includes robotics, computational science \& engineering, bioinformatics, digital arts, new media, and statistics and/or machine learning. Some C\&I-schools already have created new departments. Whatever the next common core department is in our C\&I-schools, we will see it emerge, and the CRA deans will see it coming.

About the CRA-Deans: The CRADeans Committee is a programmatic committee established by the CRA with the expressed mission of dealing with those issues specific to CRA academic units that are organized as schools or colleges (defined to be CRA academic units with a head who reports to a campus-wide executive, such as Provost, Chancellor or President). The mission includes issues such as: organization of schools and colleges focused on computing and related fields; image and public relations of such schools and colleges; interdisciplinary programs and major
research initiatives that are relevant to such schools and colleges; and educational programs that are relevant to such schools and colleges. The CRA-Deans Committee was formed out of the IT Deans group, which was established in July 2000 and has been meeting biannually since then.

The CRA-Deans Committee is chaired by Debra Richardson, Dean of the Donald Bren School of Information and Computer Sciences, University of California-Irvine, who can be contacted for further information (djr@ics.uci.edu). Membership is open to deans of C-schools and 1 -schools, and visitors who are thinking of establishing a C-school, I-school or C\&I-school or college within their university are welcome to attend meetings upon request.

Robert L. Constable is Dean of the Faculty of Computing $\mathcal{E}$ Information science at Cornell University. Debra J. Richardson is Dean of the Donald Bren School of Information and Computer sciences at UC-Irvine, and chair of the CRA-Deans Committee.

Expanding the Pipeline from Page 2

## Daniela Ushizima,

## Postdoctoral Researcher

For Daniela Ushizima, a postdoc in Berkeley Lab's Computational Research Division (CRD), a typical day is spent collaborating with researchers from a wide range of scientific disciplines, and using her computer science background to investigate potential areas to apply pattern recognition to their large datasets. Ushizima works in CRD's Analytics and Visualization group, as well as its Math and Bioimaging group.
"The government laboratory has provided me with wonderful
opportunities to develop new research on important topics like energy and health," says Ushizima, who was an Assistant Professor of Intelligent Systems at the Catholic University of Santos, Brazil, before arriving at Berkeley Lab.
"Women pursuing computing sciences degrees and hoping to work in a national lab setting should enjoy chalenges, multidisciplinary and collaborative work, and frequently recycling research. My advice would be to search for ongoing research projects while etting a degree and try to help," says Ushizima.

## Opportunities to Learn More

For undergraduates, the Science Undergraduate Laboratory Internship (SULI) program sponsored by the DOE's Office of Science lets students participate in a research project at national laboratory. Likewise, the Office of Science and the National Science Foundation's Faculty and Student Teams Program provides hands-on summer research opportunities for teachers and students at national laboratories. In addition, individual national labs offer undergraduate and graduate internships in
specific research areas. For example, DOE offers a Computational Science Graduate Fellowship and Berkeley Lab awards the Luis W. Alvarez Postdoctoral Fellowship in Computational Science.

Cecilia Aragon has been a Staff Scientist in the Computational Research Division at Lawrence Berkeley National Laboratory since 2005. Linda Vu has been a writer with the Lawrence Berkeley National Laboratory's Computing Sciences Communications Group since August 2008.

# Reminder for Department Chairs and Lab/ Center Directors <br> 2010 CRA CONFERENCE AT SNOWBIRD 

Snowbird Resort, Utah July 18-20, 2010

Mark Your Calendars
Now - Plan to Attend

## 2007-2008 Taulbee Survey

## Upward Trend in Undergraduate CS Enrollment; Doctoral Production Continues at Peak Levels

By Stuart Zweben

The CRA Taulbee Survey ${ }^{1}$ is conducted annually by the Computing Research Association to document trends in student enrollment, degree production, employment of graduates, and faculty salaries in Ph.D.-granting departments of computer science (CS), computer engineering (CE) and information (I) ${ }^{2}$ in the United States and Canada. This article and the accompanying figures and tables present the results of the 38th annual CRA Taulbee Survey.
Information is gathered during the fall. Responses received by January 5, 2009 are included in the analysis. The period covered by the data varies from table to table. Degree production and enrollment (Ph.D., Master's, and Bachelor's) refer to the previous academic year (2007-2008). Data for new students in all categories refer to the current academic year (2008-2009). Projected student production and information on faculty salaries and demographics also refer to the current academic year. Faculty salaries are those effective January 1, 2009.
We surveyed a total of 264 Ph.D.granting departments. Included in this count are 19 I-school departments, which were surveyed for the first time Of the 264 departments surveyed, 192 departments returned their survey forms, for a response rate of $73 \%$. This is down from last year's $79 \%$, but is still quite comprehensive (see Figure 1) and is negatively influenced by the $47 \%$ response rate from the new I departments and the typical low response rate ( $38 \%$ ) from CE programs. We had a good response rate from U.S. CS departments (151 of 183 , or $83 \%$ ), and a reasonable response rate ( 20 of 30 , or $67 \%$ ) from Canadian departments, although the response rate in both U.S. CS and Canadian departments was lower this year than last year. ${ }^{3}$
The survey form itself is modified slightly each year to ensure a high rate of return (e.g., by simplifying and clarifying), while continuing to capture the data necessary to understand trends in the discipline and also reflect changing concerns of the computing

## CRA's Taulbee Survey and the Media

The Taulbee Survey has always been a rich source of data for the computing community. Frequently, the news media also have shown great interest in the results-particularly the student enrollment and degree production data-and have used them as a way of taking the pulse of the field. Unfortunately, given the complexity of the results we present and the number of caveats that surround certain trends reporters have, in the past, misreported the survey's findings or simply missed the most noteworthy aspects.

This year, for the first time, CRA attempted to manage the media aspects of this release by putting together a special version of the report focused on just the student enrollment and degree production statistics, along with an executive summary that detailed what we thought were the most noteworthy findings. In addition, we partnered with a communications strategy firm to help put together an official "media rollout" of the report, complete with pitches to national and regional press and a well-developed message that accurately conveyed the results of this year's survey.

Because of this plan, and because the results from this year's survey were largely positive, the rollout garnered a significant amount of media attention. The Taulbee Survey received coverage in the New York Times, USA Today, The Chronicle of Higher Education, ZDNet, NetworkWorld, Ars Technica, Scientific American, U.S. News and World Report, KCBS Radio and Computerworld, as well as a large number of regional and university news publications. Almost without exception, the stories that appeared presented accurate summaries of the noteworthy results from the survey, with none of the confusion experienced with coverage in past years.
For a list of press coverage of CRA's Taulbee Survey, see:
http://www.cra.org/reports/news/index.html
research community. In addition to including I departments, this year's survey modified the specialty areas within the Ph.D. (see Table 4 and the accompanying discussion). The ethnicity categories also were modified to conform to those used by the National Center for Educational Statistics.
Departments that responded to the survey were sent preliminary results about faculty salaries in December 2008; these results included additional distributional information
not contained in this report. The CRA Board views this as a benefit of participating in the survey.
We thank all respondents who completed this year's questionnaire. Departments that participated are listed at the end of this article.

## Ph.D. Degree Production,

 Enrollments and
## Employment (Tables 1-8)

Total Ph.D. production among the responding departments grew to 1,877 for the period between July 2007 and

June 2008 (Table 1). This represents a $5.7 \%$ increase over last year. However, it includes 77 who graduated with I degrees (see Tables 2 and 3). Nearly all I degree graduates would not have been counted in previous years (though a small number may have been reported among CS department graduates). Subtracting the I degree graduates yields a total of 1,800 for 1.4\% increase over last year. This year's production of more than 1,800 is well below the nearly 2,000 predicted last year. The "optimism

| Year | U.S. CS Depts. |  | U.S. CE Depts. |  | Canadian |  | U.S. Information | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1995 | 110/133 | (83\%) | 9/13 | (69\%) | 11/16 | (69\%) |  | 130/162 | (80\%) |
| 1996 | 98/131 | (75\%) | 8/13 | (62\%) | 9/16 | (56\%) |  | 115/160 | (72\%) |
| 1997 | 111/133 | (83\%) | 6/13 | (46\%) | 13/17 | (76\%) |  | 130/163 | (80\%) |
| 1998 | 122/145 | (84\%) | 7/19 | (37\%) | 12/18 | (67\%) |  | 141/182 | (77\%) |
| 1999 | 132/156 | (85\%) | 5/24 | (21\%) | 19/23 | (83\%) |  | 156/203 | (77\%) |
| 2000 | 148/163 | (91\%) | 6/28 | (21\%) | 19/23 | (83\%) |  | 173/214 | (81\%) |
| 2001 | 142/164 | (87\%) | 8/28 | (29\%) | 23/23 | (100\%) |  | 173/215 | (80\%) |
| 2002 | 150/170 | (88\%) | 10/28 | (36\%) | 22/27 | (82\%) |  | 182/225 | (80\%) |
| 2003 | 148/170 | (87\%) | 6/28 | (21\%) | 19/27 | (70\%) |  | 173/225 | (77\%) |
| 2004 | 158/172 | (92\%) | 10/30 | (33\%) | 21/27 | (78\%) |  | 189/229 | (83\%) |
| 2005 | 156/174 | (90\%) | 10/31 | (32\%) | 22/27 | (81\%) |  | 188/232 | (81\%) |
| 2006 | 156/175 | (89\%) | 12/33 | (36\%) | 20/28 | (71\%) |  | 188/235 | (80\%) |
| 2007 | 155/176 | (88\%) | 10/30 | (33\%) | 21/28 | (75\%) |  | 186/234 | (79\%) |
| 2008 | 151/183 | (83\%) | 12/32 | (38\%) | 20/30 | (67\%) | 9/19 (47\%) | 192/264 | (73\%) |


| Department, Rank | Ph.D.s Produced | Avg. per Dept. | Ph.D.s Next Year | Avg. per Dept. | Passed Qualifier | Avg. per Dept. | Passed Thesis Ex. (\# Depts) |  | Avg. per Dept. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 338 | 28.2 | 326 | 27.2 | 236 | 19.7 | 151 | (7) | 21.6 |
| U.S. CS 13-24 | 246 | 20.5 | 237 | 19.8 | 223 | 18.6 | 176 | (11) | 16.0 |
| U.S. CS 25-36 | 162 | 13.5 | 202 | 16.8 | 197 | 16.4 | 110 | (10) | 11.0 |
| U.S. CS Other | 842 | 7.5 | 972 | 8.7 | 878 | 7.8 | 721 | (96) | 7.5 |
| U.S. CS Total | 1,588 | 10.7 | 1,737 | 11.7 | 1,534 | 10.4 | 1,158 | (124) | 9.3 |
| U.S. CE | 63 | 5.2 | 113 | 9.4 | 114 | 9.5 | 54 | (9) | 6.0 |
| U.S. Information | 56 | 8.0 | 57 | 8.1 | 68 | 9.7 | 38 | (7) | 5.4 |
| Canadian | 170 | 8.5 | 200 | 10.0 | 232 | 11.6 | 159 |  | 9.4 |
| Total | 1,877 | 10.0 | 2,107 | 11.3 | 1,948 | 10.4 | 1,409 | 157) | 9.0 |

2007-2008 Taulbee Survey


ratio," defined as the actual number divided by the predicted number, was 0.90 , as opposed to last year's 0.95 . If this year's optimism ratio holds again next year, there will be approximately 1,900 new Ph.D.s produced in 200809. However, it also may be that we are nearing a peak production rate. Changing hiring conditions resulting from the weak economy also may delay graduation for some Ph.D. students.

The number of new students passing thesis candidacy exams (most, but not all, departments have such exams) rose $7 \%$, although more departments reported such exams this year. When the I departments are subtracted, the increase is only $4 \%$. On a per department basis, the numbers are down slightly, whether I departments are included or not. The number of students passing the qualifier also rose significantly ( $13 \%$ ) to its level of two years ago if I departments are included. Without I departments, the increase still was a healthy $9 \%$.
The total number of new CS Ph.D. students (Table 5) rose by $10 \%$, following a 4\% increase last year. This year, the increase was due to the admission of a larger class of new students, while last year it was due to Master's students becoming Ph.D. students. More departments reported new student data this year, so the $10 \%$ increase is somewhat misleading. The number of new CS Ph.D. students per department reporting actually is almost the same this year as last. Figure 3 shows a graphical view of the pipeline for computer science programs. The data in this graph are normalized by the number of departments reporting. The graph offsets the qualifier data by one year from the data for new students, and offsets the graduation data by five years from the data for new students. These data have been useful in estimating the timing of changes in production rates. They suggest that we have peaked in CS Ph.D. production for a few years, and expect a slight decline during the next couple of years. However, the turnaround in the number of students who passed qualifiers makes it difficult to forecast longer-term trends.

Table 5a reports the data for new students in fall 2008 from outside North America. Top 12 U.S. departments continue to have a somewhat higher fraction of domestic students than do lowerranked departments, and Canadian departments continue to have a lower percentage of Ph.D. students from outside North America than do their U.S. counterparts. The range of new Continued on Page 10


Figure 4. Employment of New Ph.D.s in U.S. and Canada


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 1,255 | 79.4\% | 153 | 83.2\% | 44 | 71.0\% | 1,452 | 79.5\% |
| Female | 325 | 20.6\% | 31 | 16.8\% | 18 | 29.0\% | 374 | 20.5\% |
| Total known Gender | 1,580 |  | 184 |  | 62 |  | 1,826 |  |
| Unknown | 17 |  | 19 |  | 15 |  | 51 |  |
| Total | 1,597 |  | 203 |  | 77 |  | 1,877 |  |


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 807 | 55.5\% | 133 | 66.5\% | 38 | 50.0\% | 978 | 56.5\% |
| American Indian or Alaska Native | 5 | 0.3\% | 1 | 0.5\% | 0 | 0.0\% | 6 | 0.3\% |
| Asian | 178 | 12.2\% | 20 | 10.0\% | 5 | 6.6\% | 203 | 11.7\% |
| Black or African-American | 22 | 1.5\% | 2 | 1.0\% | 3 | 3.9\% | 27 | 1.6\% |
| Native Hawaiian or Pacific Islander | 0 | 0.0\% | 0 | 0.0\% | 1 | 1.3\% | 1 | 0.1\% |
| White | 419 | 28.8\% | 42 | 21.0\% | 29 | 38.2\% | 490 | 28.3\% |
| Multiracial, not Hispanic | 2 | 0.1\% | 0 | 0.0\% | 0 | 0.0\% | 2 | 0.1\% |
| Resident Hispanic, any race | 21 | 1.4\% | 2 | 1.0\% | 0 | 0.0\% | 23 | 1.3\% |
| Total have Ethnicity Data for | 1,454 |  | 200 |  | 76 |  | 1,730 | 100.0\% |
| Resident, race/ethnicity unknown | 26 |  | 1 |  | 0 |  | 27 |  |
| Residency unknown | 117 |  | 2 |  | 1 |  | 120 |  |
| Total | 1,597 |  | 203 |  | 77 |  | 1,877 |  |

## 2007-2008 Taulbee Survey

Ph.D. students in U.S. programs who are not North American is 50\% to $64 \%$ across the ranking strata. I departments are at the lower end of this range. Among U.S. programs ranked $25-36$, the fraction of new Ph.D. students from outside North America increased from $59 \%$ to $64 \%$. In Canadian programs, the fraction of new students who were not North American declined from $43 \%$ to $36 \%$. Overall, the fraction of non-North American new Ph.D. students (54.0\%) is comparable to last year's $54.8 \%$.

Figure 4 shows the employment trend of new Ph.D.s in academia and industry, and the proportion of those going to academia who took positions in departments other than Ph.D. granting CS/CE departments. Table 4 shows a more detailed breakdown of the employment data for new Ph.D.s. The trend toward employment in industry over academia continues for the 2007-08 Ph.D. graduates. Of those for whom employment type is known, industry hired $56.6 \%$ of new Ph.D. graduates, compared to $52.3 \%$,
$49.4 \%$ and $39.6 \%$ in the previous three years. In contrast, about 30\% took academic employment in North America (compared to $32 \%, 33 \%$, $43 \%$ and $60 \%$, respectively, in the previous four years). There also is a continued decline in the percentage who went into tenure-track positions in Ph.D.-granting programs ( $9.4 \%$ vs $11.4 \%, 12.8 \%, 17.5 \%$ and $27.5 \%$ in the previous four years) and to nonPh.D.granting CS/CE departments (4.2\% vs. $4.7 \%, 5.2 \%$ and $7.0 \%$ in the previous three years). The decline
in the number of persons going into tenure-track positions in Ph.D.granting programs is almost exactly offset by an increase in the number of new Ph.D.s going to postdoctoral positions.

The unemployment rate for new Ph.D.s remains less than $1 \%$. The proportion of Ph.D. graduates who were reported taking positions outside of North America, among those whose employment is known, decreased again this year to $9.2 \%$, from $10 \%$ last year and $13.1 \%$ two years ago.

|  |  |  |  |  | Hardware/Architecture | Human-Computer Interaction | High-Performance Computing |  | Information Assurance/Security |  |  |  |  |  |  |  |  |  | Theory and Algorithms | $\begin{aligned} & \text { © } \\ & \text { ث } \end{aligned}$ | $\begin{aligned} & \overline{\mathrm{I}} \\ & \stackrel{-}{\circ} \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| North American Ph.D. Granting Depts. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tenure-track | 11 | 1 | 13 | 5 | 5 | 10 | 2 | 6 | 8 | 1 | 2 | 9 | 7 | 5 | 5 | 2 | 1 | 10 | 11 | 26 | 140 | 9.4\% |
| Researcher | 5 | 0 | 2 | 3 | 0 | 2 | 0 | 2 | 2 | 0 | 0 | 3 | 4 | 0 | 2 | 2 | 0 | 2 | 9 | 7 | 45 | 3.0\% |
| Postdoc | 25 | 1 | 2 | 9 | 1 | 7 | 5 | 17 | 5 | 2 | 0 | 6 | 2 | 5 | 7 | 5 | 0 | 5 | 16 | 28 | 148 | 10.0\% |
| Teaching Faculty | 4 | 0 | 1 | 4 | 2 | 1 | 0 | 2 | 1 | 2 | 0 | 3 | 0 | 3 | 3 | 1 | 0 | 5 | 4 | 6 | 42 | 2.8\% |
| North American, Other Academic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other CS/CE/I Dept. | 6 | 0 | 4 | 9 | 0 | 3 | 4 | 4 | 4 | 2 | 0 | 8 | 0 | 2 | 2 | 0 | 1 | 4 | 6 | 3 | 62 | 4.2\% |
| Non-CS/CE/I Dept. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0\% |
| North American, Non-Academic |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Industry | 77 | 5 | 98 | 52 | 42 | 24 | 15 | 18 | 29 | 2 | 13 | 72 | 36 | 31 | 30 | 13 | 6 | 104 | 50 | 122 | 839 | 56.6\% |
| Government | 4 | 0 | 2 | 2 | 1 | 0 | 1 | 2 | 4 | 1 | 0 | 3 | 0 | 3 | 4 | 2 | 0 | 4 | 3 | 8 | 44 | 3.0\% |
| Self-Employed | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 2 | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 14 | 0.9\% |
| Unemployed | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 1 | 0 | 2 | 3 | 12 | 0.8\% |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0\% |
| Total Inside North America |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 135 | 7 | 123 | 85 | 51 | 49 | 27 | 52 | 53 | 10 | 15 | 105 | 51 | 52 | 54 | 26 | 10 | 135 | 102 | 204 | 1346 | 90.8\% |
| Outside North America |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tenure-Track in Ph.D. Granting | 6 | 1 | 2 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 4 | 1 | 0 | 0 | 0 | 1 | 0 | 3 | 0 | 22 | 1.5\% |
| Researcher in Ph.D. | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 6 | 0.4\% |
| Postdoc in Ph.D. | 4 | 0 | 0 | 6 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 2 | 1 | 2 | 2 | 1 | 0 | 1 | 5 | 6 | 33 | 2.2\% |
| Teaching in Ph.D. | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 9 | 0.6\% |
| Other Academic | 2 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 2 | 11 | 0.7\% |
| Industry | 4 | 0 | 4 | 4 | 4 | 4 | 0 | 0 | 1 | 0 | 2 | 8 | 5 | 3 | 0 | 1 | 0 | 4 | 2 | 2 | 48 | 3.2\% |
| Government | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 8 | 0.5\% |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0\% |
| Total Outside North America | 19 | 1 | 9 | 11 | 6 | 6 | 2 | 2 | 3 | 0 | 5 | 18 | 9 | 6 | 2 | 3 | 2 | 7 | 14 | 12 | 137 | 9.2\% |
| Total with Employment Data, Inside North America plus Outside North America |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 154 | 8 | 132 | 96 | 57 | 55 | 29 | 54 | 56 | 10 | 20 | 123 | 60 | 58 | 56 | 29 | 12 | 142 | 116 | 216 | 1483 | 100\% |
| Employment Type \& Location Unknown |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 38 | 1 | 23 | 16 | 14 | 10 | 10 | 13 | 6 | 2 | 11 | 28 | 6 | 4 | 7 | 4 | 3 | 17 | 20 | 161 | 394 |  |
| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 192 | 9 | 155 | 112 | 71 | 65 | 39 | 67 | 62 | 12 | 31 | 151 | 66 | 62 | 63 | 33 | 15 | 159 | 136 | 377 | 1877 |  |

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## 2007-2008 Taulbee Survey

| Department, Rank | CS |  |  |  | CE |  |  |  | I |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Admit | $\begin{gathered} \text { MS } \\ \text { to } \\ \text { Ph.D. } \end{gathered}$ | Total | Avg. per Dept | New Admit | $\begin{gathered} \text { MS } \\ \text { to } \\ \text { Ph.D. } \end{gathered}$ | Total | Avg. per Dept | New Admit | MS to Ph.D. | Total | Avg. per Dept | Total | Avg. <br> per <br> Dept |
| U.S. CS 1-12 | 379 | 26 | 405 | 31.6 | 0 | 0 | 0 | 0.0 | 2 | 0 | 2 | 0.2 | 407 | 33.9 |
| U.S. CS 13-24 | 272 | 27 | 299 | 22.7 | 0 | 1 | 1 | 0.1 | 0 | 0 | 0 | 0.0 | 300 | 25.0 |
| U.S. CS 25-36 | 292 | 22 | 314 | 24.3 | 6 | 0 | 6 | 0.5 | 34 | 6 | 40 | 3.3 | 360 | 30.0 |
| U.S. CS Other | 1,189 | 140 | 1,329 | 10.6 | 133 | 17 | 150 | 1.3 | 34 | 8 | 42 | 0.4 | 1,521 | 13.6 |
| U.S. CS Total | 2,132 | 215 | 2,347 | 14.4 | 139 | 18 | 157 | 1.1 | 70 | 14 | 84 | 0.6 | 2,588 | 17.5 |
| U.S. CE | 0 |  | 0 | 0.0 | 60 | 5 | 65 | 5.4 | 1 | 0 | 1 | 0.1 | 66 | 5.5 |
| U.S. Information | 0 | 0 | 0 | 0.0 | 0 | 0 | 0 | 0.0 | 62 | 10 | 72 | 10.3 | 72 | 10.3 |
| Canadian | 206 | 62 | 268 | 10.3 | 13 | 4 | 17 | 0.9 | 3 | 3 | 6 | 0.3 | 291 | 14.6 |
| Total | 2,338 | 277 | 2,615 | 12.5 | 212 | 27 | 239 | 1.3 | 136 | 27 | 163 | 0.9 | 3,017 | 16.1 |

Averages per department are computed for all reporting departments.

| Department, Rank | CS | CE | I | Total New Outside | Total New | \% Outside North America |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 201 | 0 | 1 | 202 | 407 | 49.6\% |
| U.S. CS 13-24 | 169 | 0 | 0 | 169 | 300 | 56.3\% |
| U.S. CS 25-36 | 209 | 5 | 17 | 231 | 360 | 64.2\% |
| U.S. CS Other | 735 | 83 | 20 | 838 | 1,521 | 55.1\% |
| Total U.S. CS | 1,314 | 88 | 38 | 1,440 | 2,588 | 55.6\% |
| U.S. CE | 0 | 48 | 0 | 48 | 66 | 72.7\% |
| U.S. Information | 0 | 0 | 37 | 37 | 72 | 51.4\% |
| Canadian | 101 | 3 | 0 | 104 | 291 | 35.7\% |
| Total | 1,415 | 139 | 75 | 1,629 | 3,017 | 54.0\% |
| Total New | 2,615 | 239 | 163 | 3,017 |  |  |
| \% Outside | 54.1\% | 58.2\% | 46.0\% | 54.0\% |  |  |

Table 4 also indicates the areas of specialty of new CS/CE Ph.D.s. Year-to-year fluctuations among these data are common and multi-year trends are difficult to discern. This year, there was an increase in the database/ information systems area, which no doubt is influenced by the inclusion of I departments in this year's survey. On the other hand, the programming languages and OS/networks area showed declines. $\mathrm{AI} /$ robotics took over from OS/networks as the area with the largest number of graduates. In this year's survey, we refined the choice of areas that the departments could use to classify Ph.D. recipients, including categories of interest to I departments. We will review the data in comparison with those of previous years to see if this classification is proving useful. There still are a large number of graduates classified as having their degree in some area not specified.
The proportion of women among new Ph.D.s rose for the third straight year, to $20.5 \%$ in 2008 from 19.1\% last year. This includes I departments, which graduated women Ph.D.s. in higher proportion that did CS and CE departments. However, subtracting the I departments still results in an increase to $20.2 \%$ among CS and CE departments (Table 2). Ethnicity characteristics of new Ph.D.s are
similar to those reported last year Table 3). This year, the ethnicity categories were modified to conform to those used by the National Center for Educational Statistics. Thus, the percentages may not all be entirely comparable. This year, we also broke out the reported data when residency status was known but ethnicity was not. Last year, we combined data for ethnicity unknown and residency unknown. Coupled with the inclusion of I departments this year, extra care therefore must be taken when comparing percentages in this year's ethnicity tables with those from last year. Nevertheless, among CS and CE departments, it appears there was an increase in the proportion of new Ph.D.s awarded to Whites this year, offset by a decrease in those to Asians (including Native Hawaiians and Pacific Islanders).

Current Ph.D. enrollment proportions show a slight decline in women among CS and CE departments (from $19.5 \%$ to $18.9 \%$ ), although when I departments are included the proportion this year is 20.0\% (Table 7). With respect to ethnicity breakdowns, there appears to be a larger proportion of Nonresident Aliens this year, offset by a decrease in the proportion of Whites and Asians, including Native Hawaiians and Pacific Islanders (Table 8).

Continued on Page 12

Figure 5. Nonresident Aliens as Fraction of Ph.D. Enrollments
 Year


Figure 7. Newly Declared CS/CE Undergraduate Majors


2007-2008 Taulbee Survey

| Department, Rank | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 2,291 | 18.4\% | 0 | 0.0\% | 0 | 0.0\% | 2,291 | 15.7\% |
| U.S. CS 13-24 | 1,600 | 12.9\% | 25 | 1.8\% | 0 | 0.0\% | 1,625 | 11.2\% |
| U.S. CS 25-36 | 1,241 | 10.0\% | 19 | 1.4\% | 137 | 19.4\% | 1,397 | 9.6\% |
| U.S. CS Other | 5,851 | 47.0\% | 798 | 56.8\% | 194 | 27.4\% | 6,843 | 47.0\% |
| Total U.S. CS | 10,983 | 88.3\% | 842 | 60.0\% | 331 | 46.8\% | 12,156 | 83.5\% |
| U.S. CE | 0 | 0.0\% | 477 | 34.0\% | 13 | 1.8\% | 490 | 3.4\% |
| U.S. Information | 0 | 0.0\% | 0 | 0.0\% | 363 | 51.3\% | 363 | 2.5\% |
| Canadian | 1,462 | 11.7\% | 85 | 6.1\% | 0 | 0.0\% | 1,547 | 10.6\% |
| Total | 12,445 |  | 1,404 |  | 707 |  | 14,556 |  |


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 9,896 | 80.7\% | 1,182 | 84.2\% | 431 | 60.1\% | 11,509 | 80.0\% |
| Female | 2,364 | 19.3\% | 222 | 15.8\% | 286 | 39.9\% | 2,872 | 20.0\% |
| Total have |  |  |  |  |  |  |  |  |
| Gender Data for | 12,260 |  | 1,404 |  | 717 |  | 14,381 |  |
| Unknown | 185 |  | 0 |  | 0 |  | 185 |  |
| Total | 12,445 |  | 1,404 |  | 717 |  | 14,566 |  |


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 5,958 | 54.7\% | 916 | 71.8\% | 308 | 45.1\% | 7,182 | 55.9\% |
| American Indian or Alaska Native | 12 | 0.1\% | 22 | 1.7\% | 8 | 1.2\% | 42 | 0.3\% |
| Asian | 859 | 7.9\% | 58 | 4.5\% | 60 | 8.8\% | 977 | 7.6\% |
| Black or African-American | 194 | 1.8\% | 17 | 1.3\% | 27 | 4.0\% | 238 | 1.9\% |
| Native Hawaiian or Pacific Islander | 38 | 0.3\% | 1 | 0.1\% | 1 | 0.1\% | 40 | 0.3\% |
| White | 3,610 | 33.2\% | 236 | 18.5\% | 265 | 38.8\% | 4,111 | 32.0\% |
| Multiracial, not Hispanic | 43 | 0.4\% | 8 | 0.6\% | 2 | 0.3\% | 53 | 0.4\% |
| Resident Hispanic, any race | 173 | 1.6\% | 18 | 1.4\% | 12 | 1.8\% | 203 | 1.6\% |
| Total have Ethnicity Data for | 10,887 |  | 1,276 |  | 683 |  | 12,846 |  |
| Resident, race/ethnicity unknown | 679 |  | 22 |  | 22 |  | 723 |  |
| Residency unknown | 879 |  | 106 |  | 12 |  | 997 |  |
| Total | 12,445 |  | 1,404 |  | 717 |  | 14,566 |  |

Master's and Bachelor's Degree Production and Enrollments (Tables 9-16)
Master's degree production in CS and CE was negligibly different from last year, although there was a slight decline in CS and an increase in CE. The large number of Master's degrees in I departments and I degrees from CS departments added considerably to the total count of degrees awarded from the departments responding to this year's survey. This year, the Master's degree production numbers are displayed by department type and rank (Table 11b). Curiously, the prediction of the number of CS Master's degrees to be awarded in 2008-09 is higher than it was last year, while the enrollment in CS Master's programs is slightly lower. However, last year the departments did a poor job predicting the number of CS Master's degree recipients ( 5,883 predicted last year, and 7,383 awarded); therefore the increased prediction of 6,394 this year (Table 12b) appears to be justified.
The fraction of CS Master's degrees awarded to women was down slightly compared to last year's survey. In

|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 7,939 | 88.2\% | 1839 | 89.3\% | 1263 | 86.3\% | 11,041 | 88.2\% |
| Female | 1,061 | 11.8\% | 221 | 10.7\% | 201 | 13.7\% | 1,483 | 11.8\% |
| Total have |  |  |  |  |  |  |  |  |
| Gender Data for | 9,000 |  | 2,060 |  | 1,464 |  | 12,524 |  |
| Unknown | 217 |  | 62 |  | 12 |  | 291 |  |
| Total | 9,217 |  | 2,122 |  | 1,476 |  | 12,815 |  |


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 5,565 | 78.8\% | 636 | 78.1\% | 919 | 51.0\% | 7,120 | 73.6\% |
| Female | 1,500 | 21.2\% | 178 | 21.9\% | 882 | 49.0\% | 2,560 | 26.4\% |
| Total have Gender Data for | 7,065 |  | 814 |  | 1,801 |  | 9,680 |  |
| Unknown | 318 |  | 0 |  | 0 |  | 318 |  |
| Total | 7,383 |  | 814 |  | 1,801 |  | 9,998 |  |

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|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 423 | 6.2\% | 154 | 8.3\% | 60 | 4.2\% | 637 | 6.3\% |
| American Indian or Alaska Native | 56 | 0.8\% | 7 | 0.4\% | 6 | 0.4\% | 69 | 0.7\% |
| Asian | 998 | 14.7\% | 368 | 19.8\% | 205 | 14.3\% | 1,571 | 15.5\% |
| Black or African-American | 273 | 4.0\% | 100 | 5.4\% | 118 | 8.2\% | 491 | 4.9\% |
| Native Hawaiian or Pacific Islander | 54 | 0.8\% | 10 | 0.5\% | 1 | 0.1\% | 65 | 0.6\% |
| White | 4,483 | 65.8\% | 1,073 | 57.6\% | 922 | 64.4\% | 6,478 | 64.1\% |
| Multiracial, not Hispanic | 108 | 1.6\% | 0 | 0.0\% | 2 | 0.1\% | 110 | 1.1\% |
| Resident Hispanic, any race | 414 | 6.1\% | 151 | 8.1\% | 117 | 8.2\% | 682 | 6.8\% |
| Total have Ethnicity Data for | 6,809 |  | 1,863 |  | 1,431 |  | 10,103 |  |
| Resident, race/ethnicity unknown | 1,125 |  | 125 |  | 30 |  | 1,280 |  |
| Residency unknown | 1,283 |  | 134 |  | 15 |  | 1,432 |  |
| Total | 9,217 |  | 2,122 |  | 1,476 |  | 12,815 |  |


|  | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 3,469 | 55.8\% | 420 | 57.1\% | 380 | 22.7\% | 4,269 | 49.5\% |
| American Indian or Alaska Native | 14 | 0.2\% | 17 | 2.3\% | 7 | 0.4\% | 38 | 0.4\% |
| Asian | 665 | 10.7\% | 56 | 7.6\% | 197 | 11.7\% | 918 | 10.6\% |
| Black or African-American | 110 | 1.8\% | 14 | 1.9\% | 109 | 6.5\% | 233 | 2.7\% |
| Native Hawaiian or Pacific Islander | 14 | 0.2\% | 0 | 0.0\% | 0 | 0.0\% | 14 | 0.2\% |
| White | 1,783 | 28.7\% | 211 | 28.7\% | 915 | 54.6\% | 2,909 | 33.7\% |
| Multiracial, not Hispanic | 32 | 0.5\% | 0 | 0.0\% | 6 | 0.4\% | 38 | 0.4\% |
| Resident Hispanic, any race | 129 | 2.1\% | 18 | 2.4\% | 63 | 3.8\% | 210 | 2.4\% |
| Total have Ethnicity Data for | 6,216 |  | 736 |  | 1,677 |  | 8,629 |  |
| Resident, race/ethnicity unknown | 655 |  | 38 |  | 91 |  | 784 |  |
| Residency unknown | 512 |  | 40 |  | 33 |  | 585 |  |
| Total | 7,383 |  | 814 |  | 1,801 |  | 9,998 |  |

$2007-08,21.2 \%$ of the degrees went to women, while in the previous year $22.7 \%$ went to women. The CE numbers were within one-half of one percent of the previous year's data. Note that I departments awarded $49 \%$ of their Master's degrees to women (Table 9b). The ethnicity of I department Master's graduates also is more diverse than in CS or CE departments (Table 10b). In CS and CE departments, there is a slight increase in the fraction of graduates who are Nonresident Aliens, and a corresponding decrease in those who are Asian or Native Hawaiians/Pacific Islander.

Bachelor's degree production (Tables 9a and 10a) in CS was down $10 \%$ this year, compared to a decline of nearly $20 \%$ last year. The slowing of the decline in degree production is consistent with an increase in overall enrollment in U.S. CS programs. The average number of new students per department in U.S. CS programs is up $1.7 \%$ over last year, and if only majors are considered, the increase is $9.5 \%$ (however, the latter number is influenced by departments that no longer use pre-majors, and hence all of their new students now are counted as majors). During the last three years, the cumulative increase in average number of new students per department is $9.4 \%$, and is $15.8 \%$ if only majors are considered. Furthermore, some of the CS departments that now are able to report I majors reported these majors among their CS majors in previous years. So the number of CS majors this year actually grew even more

| Department, Rank | CS |  | CE |  | I |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 1,016 | 11.0\% | 180 | 8.5\% | 27 | 1.8\% | 1,223 | 9.5\% |
| U.S. CS 13-24 | 722 | 7.8\% | 145 | 6.8\% | 0 | 0.0\% | 867 | 6.8\% |
| U.S. CS 25-36 | 823 | 8.9\% | 91 | 4.3\% | 162 | 11.0\% | 1,076 | 8.4\% |
| U.S. CS Other | 4,708 | 51.1\% | 1,185 | 55.8\% | 610 | 41.3\% | 6,503 | 50.7\% |
| Total U.S. CS | 7,269 |  | 1,601 |  | 799 |  | 9,669 |  |
| U.S. CE | 0 | 0.0\% | 423 | 19.9\% | 0 | 0.0\% | 423 | 3.3\% |
| U.S. Information | 0 | 0.0\% | 18 | 0.8\% | 677 | 45.9\% | 695 | 5.4\% |
| Canadian | 1,948 | 21.1\% | 80 | 3.8\% | 0 | 0.0\% | 2,028 | 15.8\% |
| Total | 9,217 |  | 2,122 |  | 1,476 |  | 12,815 |  |


| Department, Rank | CS |  | CE |  | 1 |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 735 | 10.0\% | 45 | 5.5\% | 0 | 0.0\% | 780 | 7.8\% |
| U.S. CS 13-24 | 1,181 | 16.0\% | 0 | 0.0\% | 0 | 0.0\% | 1,181 | 11.8\% |
| U.S. CS 25-36 | 460 | 6.2\% | 1 | 0.1\% | 56 | 3.1\% | 517 | 5.2\% |
| U.S. CS Other | 4,343 | 58.8\% | 548 | 67.3\% | 684 | 38.0\% | 5,575 | 55.8\% |
| Total U.S. CS | 6,719 | 91.0\% | 594 | 73.0\% | 740 | 41.1\% | 8,053 | 80.5\% |
| U.S. CE | 0 | 0.0\% | 149 | 18.3\% | 9 | 0.5\% | 158 | 1.6\% |
| U.S. Information | 0 | 0.0\% | 3 | 0.4\% | 1052 | 58.4\% | 1,055 | 10.6\% |
| Canadian | 664 | 9.0\% | 68 | 8.4\% | 0 | 0.0\% | 732 | 7.3\% |
| Total | 7,383 |  | 814 |  | 1,801 |  | 9,998 |  |

than is represented in the tabulated data. It definitely appears that U.S. CS departments are replenishing the freshman and sophomore ranks with larger groups than they are graduating as seniors. Total enrollment per department by majors and pre-majors in U.S. CS programs is up $6.2 \%$
over last year, and if only majors are considered, the increase is $8.1 \%$. This is the first increase in total enrollment in CS programs in six years. We should see this reflected in Bachelor's degree production soon.
New CS student data are similar in Canadian schools, though total

Canadian CS enrollment is lower for both majors and pre-majors this year. As mentioned at the beginning of this report, the Canadian data are much more sensitive to the particular departments that responded to the survey, although this also may suggest that Canadian departments are a year Continued on Page 15

## 2007-2008 Taulbee Survey

| Department, Rank | CS |  | CE |  | 1 |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 1,113 | 11.3\% | 213 | 11.0\% | 38 | 2.9\% | 1,364 | 10.4\% |
| U.S. CS 13-24 | 790 | 8.0\% | 194 | 10.0\% | 0 | 0.0\% | 984 | 7.5\% |
| U.S. CS 25-36 | 893 | 9.1\% | 62 | 3.2\% | 222 | 16.8\% | 1,177 | 9.0\% |
| U.S. CS Other | 4,606 | 46.9\% | 935 | 48.2\% | 699 | 52.9\% | 6,240 | 47.7\% |
| Total U.S. CS | 7,402 |  | 1,404 |  | 959 |  | 9,765 |  |
| U.S. CE | 0 | 0.0\% | 459 | 23.6\% | 0 | 0.0\% | 459 | 3.5\% |
| U.S. Information | 0 | 0.0\% | 0 | 0.0\% | 363 | 27.5\% | 363 | 2.8\% |
| Canadian | 2,427 | 24.7\% | 78 | 4.0\% | 0 | 0.0\% | 2,505 | 19.1\% |
| Total | 9,829 |  | 1,941 |  | 1,322 |  | 13,092 |  |


| Department, Rank | CS |  | CE |  | 1 |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. CS 1-12 | 743 | 11.6\% | 75 | 8.6\% | 0 | 0.0\% | 818 | 9.3\% |
| U.S. CS 13-24 | 1,070 | 16.7\% | 2 | 0.2\% | 0 | 0.0\% | 1,072 | 12.2\% |
| U.S. CS 25-36 | 588 | 9.2\% | 2 | 0.2\% | 84 | 5.4\% | 674 | 7.6\% |
| U.S. CS Other | 3,462 | 54.1\% | 530 | 60.9\% | 592 | 38.1\% | 4,584 | 52.0\% |
| Total U.S. CS | 5,863 | 91.7\% | 609 | 70.0\% | 676 | 43.5\% | 7,148 | 81.1\% |
| U.S. CE | 0 | 0.0\% | 216 | 24.8\% | 7 | 0.5\% | 223 | 2.5\% |
| U.S. Information | 0 | 0.0\% | 4 | 0.5\% | 872 | 56.1\% | 876 | 9.9\% |
| Canadian | 531 | 8.3\% | 41 | 4.7\% | 0 | 0.0\% | 572 | 6.5\% |
| Total | 6,394 |  | 870 |  | 1,555 |  | 8,819 |  |


| Department, Rank | CS |  | CE |  | 1 |  | Total |  | Outside N America |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Avg. per Dept | Total | Avg. per Dept. | Total | Avg. per Dept. | Total | Avg. per Dept. | Total | \% |
| U.S. CS 1-12 | 646 | 64.6 | 67 |  | 0 |  | 713 | 71.3 | 343 | 48.1\% |
| U.S. CS 13-24 | 736 | 61.3 | 3 |  | 0 |  | 739 | 61.6 | 522 | 70.6\% |
| U.S. CS 25-36 | 380 | 34.6 | 3 |  | 110 | 39.7 | 493 | 44.8 | 330 | 66.9\% |
| U.S. CS Other | 3,078 | 29.0 | 372 | 13.8 | 468 | 58.5 | 3,918 | 37.0 | 2,244 | 57.3\% |
| U.S. CS Total | 4,840 | 34.8 | 445 | 14.8 | 578 | 48.2 | 5,863 | 39.3 | 3,439 | 58.7\% |
| U.S. CE | 0 |  | 189 | 15.8 | 2 |  | 191 | 15.9 | 116 | 60.7\% |
| U.S. Information | 0 |  | 5 |  | 911 | 151.8 | 916 | 130.9 | 200 | 21.8\% |
| Canadian | 524 | 26.2 | 21 | 7.0 | 0 |  | 575 | 28.8 | 214 | 37.2\% |
| Total | 5,364 | 33.7 | 690 | 15.0 | 1,491 | 135.6 | 7,545 | 42.6 | 3,969 | 52.6\% |


|  | CS |  |  | CE |  |  | I |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department, Rank | PreMajor | Major | Avg. Major per Dept. | PreMajor | Major | Avg. Majo per Dept | PreMajor | Major | Avg. Major per Dept. | Major | Avg. Major per Dept. |
| U.S. CS 1-12 | 147 | 861 | 86.1 | 0 | 156 |  | 0 | 15 |  | 1,032 | 103.2 |
| U.S. CS 13-24 | 122 | 830 | 69.2 | 0 | 379 |  | 0 | 0 |  | 1,209 | 85.8 |
| U.S. CS 25-36 | 197 | 989 | 89.9 | 0 | 106 |  | 12 | 146 | 36.5 | 1,241 | 90.0 |
| U.S. CS Other | 1,927 | 6,054 | 63.7 | 457 | 1,755 | 48.8 | 11 | 773 | 45.5 | 8,582 | 90.3 |
| Total U.S. CS | 2,393 | 8,734 | 68.2 | 457 | 2,396 | 54.5 | 23 | 934 | 42.4 | 12,064 | 94.2 |
| U.S. CE | 0 | 0 |  | 108 | 378 | 42.0 | 0 | 0 |  | 378 | 42.0 |
| U.S. Information | 0 | 0 |  | 0 | 5 |  | 0 | 334 | 66.8 | 339 | 56.5 |
| Canadian | 186 | 2,041 | 113.4 | 0 | 69 |  | 0 | 0 |  | 2,110 | 117.2 |
| Total | 2,579 | 10,775 |  | 565 | 2,848 |  | 23 | 1,268 |  | 14,891 |  |

[^1]
## 2007-2008 Taulbee Survey

| Table 15. Master's Degree Total Enrollment by Department Type and Rank |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Department, Rank | CS |  | CE |  | I |  |  |  |
| U.S. CS 1-12 | 1,206 | $7.8 \%$ | 81 | $4.8 \%$ | 0 | $0.0 \%$ | 1,287 | $5.9 \%$ |
| U.S. CS 13-24 | 1,849 | $11.9 \%$ | 4 | $0.2 \%$ | 0 | $0.0 \%$ | 1,853 | $8.5 \%$ |
| U.S. CS 25-36 | 893 | $5.8 \%$ | 5 | $0.3 \%$ | 182 | $3.9 \%$ | 1,080 | $4.9 \%$ |
| U.S. CS Other | 9,838 | $63.6 \%$ | 1,150 | $67.7 \%$ | 1,672 | $35.7 \%$ | 12,660 | $57.9 \%$ |
| Total U.S. CS | $\mathbf{1 3 , 7 8 6}$ | $89.1 \%$ | $\mathbf{1 , 2 4 0}$ | $73.0 \%$ | $\mathbf{1 , 8 5 4}$ | $39.5 \%$ | $\mathbf{1 6 , 8 8 0}$ | $77.2 \%$ |
| U.S. CE | 0 | $0.0 \%$ | 359 | $21.1 \%$ | 47 | $1.0 \%$ | 406 | $1.9 \%$ |
| U.S. Information | 0 | $0.0 \%$ | 20 | $1.2 \%$ | 2,789 | $59.5 \%$ | 2,809 | $12.8 \%$ |
| Canadian | 1,688 | $10.9 \%$ | 79 | $4.7 \%$ | 0 | $0.0 \%$ | 1,767 | $8.1 \%$ |
| Total | $\mathbf{1 5 , 4 7 4}$ |  | $\mathbf{1 , 6 9 8}$ |  | $\mathbf{4 , 6 9 0}$ |  | $\mathbf{2 1 , 8 6 2}$ |  |

Averages per department are computed for departments with nonzero values, when there are 3 or more in a cell.

Table 16. Bachelor's Degree Program Total Enrollment by Department Type and Rank

| Department,Rank | CS |  |  | CE |  |  | I |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | PreMajor | Major | Avg. Major per Dept. | PreMajor | Major | Avg. Major per Dept. | PreMajor | Major | Avg. Major per Dept. | Major | Avg. Major per Dept. |
| U.S. CS 1-12 | 779 | 2,874 | 239.5 | 0 | 648 | 162.0 | 0 | 77 |  | 3,599 | 291.9 |
| U.S. CS 13-24 | 219 | 2,739 | 228.2 | 0 | 733 | 146.6 | 0 | 0 |  | 3,472 | 289.3 |
| U.S. CS 25-36 | 405 | 3,173 | 264.4 | 0 | 220 |  | 16 | 672 | 168.0 | 4,065 | 369.5 |
| U.S. CS Other | 3,940 | 22,217 | 211.6 | 727 | 5,496 | 140.9 | 75 | 2,804 | 164.9 | 30,517 | 338.8 |
| Total U.S. CS | 5,343 | 31,003 | 219.9 | 727 | 7,097 | 141.9 | 91 | 3,553 | 161.5 | 41,653 | 295.4 |
| U.S. CE | 0 | 0 |  | 96 | 1,778 | 161.6 | 0 | 0 |  | 1,778 | 161.6 |
| U.S. Information | 0 | 0 |  | 0 | 18 |  | 0 | 1,677 | 335.4 | 1,695 | 282.5 |
| Canadian | 144 | 8,001 | 421.1 | 0 | 243 |  | 0 | 0 |  | 8,244 | 433.9 |
| Total | 5,487 | 39,004 |  | 823 | 9,136 |  | 91 | 5,230 |  | 53,370 |  |

Averages per department are computed for departments with nonzero values, when there are 3 or more in a cell.
or so behind U.S. CS departments in realizing the turnaround.

Diversity in our undergraduate programs remains poor. The fraction of Bachelor's degrees awarded to women held steady at a paltry $11.8 \%$ this year (Table 9a). As was the case last year, nearly two-thirds of those receiving Bachelor's degrees were White, non-Hispanics.

## Faculty Demographics

(Tables 17-23)
Total faculty sizes, as well as tenure track faculty sizes, increased nearly $5 \%$ at U.S. CS departments during the past year. There was a $12 \%$ increase in the number of postdocs at U.S. CS departments this year compared to last year, although the number of researchers at these departments declined by nearly $14 \%$; when combined, the total number is down $4 \%$. With the increased opportunities for tenure-track positions, some of the people in the postdoc and researcher categories may have moved to tenuretrack. Teaching faculty increased by almost $8 \%$ at U.S. CS departments.

The fraction of women hired into tenure-track positions was $21.9 \%$, down from last year's $23.9 \%$ but still slightly above the fraction of new Ph.D.s who were women (20.5\%). There was an increased percentage of new faculty members who are Nonresident Aliens and African Americans this year, offset by a decreased percentage of Asians, Native Hawaiians or Pacific Islanders. Although the African American

|  | Actual | Projected |  | Expected Two-Year Growth |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008-2009 | 2009-2010 | 2010-2011 |  |  |
| Tenure-Track | 4,776 | 4,936 | 5,086 | 310 | 6.5\% |
| Researcher | 589 | 593 | 614 | 25 | 4.2\% |
| Postdoc | 456 | 487 | 529 | 73 | 16.0\% |
| Teaching Faculty | 423 | 478 | 519 | 96 | 22.7\% |
| Other/Not Listed | 162 | 166 | 171 |  |  |
| Total | 6,406 | 6,660 | 6,919 | 513 | 8.0\% |


|  | Actual2008-2009 | Projected |  | Expected Two-Year Growth |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2009-2010 | 2010-2011 |  |  |
| U.S. CS 1-12 | 749 | 782 | 813 | 64 | 8.5\% |
| U.S. CS 13-24 | 608 | 626 | 650 | 42 | 6.9\% |
| U.S. CS 25-36 | 605 | 639 | 665 | 60 | 9.9\% |
| U.S. CS Other | 3,034 | 3,153 | 3,280 | 246 | 8.1\% |
| U.S. CS Total | 4,996 | 5,200 | 5,408 | 412 | 8.2\% |
| U.S. CE | 272 | 285 | 300 | 28 | 10.3\% |
| U.S. Information | 204 | 218 | 224 | 20 | 9.8\% |
| Canadian | 933 | 957 | 988 | 55 | 5.9\% |
| Total | 6,405 | 6,660 | 6,920 | 515 | 8.0\% |

percentage of new tenure-track hires this year rose to $3.4 \%$, this still is a very low fraction, and since the total enrollment in Ph.D. programs currently is less than $2 \%$, this one-year gain is a small contribution to our goal of improving faculty diversity.
Actual faculty size increases were fairly close to predicted values this
year. For next year, reporting departments forecast a $3 \%$ to $4 \%$ growth in tenure-track faculty. These forecasts were made before many institutions announced actions associated with impending economy-related cuts for FY09 and/or FY10. We'll see if these hiring predictions are met.

Table 18b shows the recruiting results from last year's hiring cycle. During that cycle, roughly one of every four open tenure-track positions went unfilled. For each of the two previous years, one of every three positions went unfilled. This could be one consequence of the tightening job

Continued on Page 18

## 2007-2008 Taulbee Survey



|  | Vacant Positions 2007-2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Tried to fill | Filled | Unfilled | \% Unfilled |
| U.S. CS 1-12 |  |  |  |  |
| TenureTrack | 31 | 22 | 9 | 29.0\% |
| Research | 3 | 3 | 0 | 0.0\% |
| Postdoc | 12 | 12 | 0 | 0.0\% |
| Teaching | 28 | 28 | 0 | 0.0\% |
| U.S. CS 13-24 |  |  |  |  |
| TenureTrack | 23 | 11 | 12 | 52.2\% |
| Research | 2 | 1 | 1 | 50.0\% |
| Postdoc | 11 | 8 | 3 | 27.3\% |
| Teaching | 18 | 13 | 5 | 27.8\% |
| U.S. CS 25-36 |  |  |  |  |
| TenureTrack | 37 | 26 | 11 | 29.7\% |
| Research | 9 | 5 | 4 | 44.4\% |
| Postdoc | 23 | 19 | 4 | 17.4\% |
| Teaching | 18 | 12 | 6 | 33.3\% |
| U.S. CS Other |  |  |  |  |
| TenureTrack | 320 | 247 | 72 | 22.5\% |
| Research | 95 | 95 | 0 | 0.0\% |
| Postdoc | 52 | 47 | 5 | 9.6\% |
| Teaching | 67 | 64 | 3 | 4.5\% |
| U.S. CS Total |  |  |  |  |
| TenureTrack | 411 | 306 | 104 | 25.3\% |
| Research | 109 | 104 | 5 | 4.6\% |
| Postdoc | 98 | 86 | 12 | 12.2\% |
| Teaching | 131 | 117 | 14 | 10.7\% |
| U.S. CE |  |  |  |  |
| TenureTrack | 15 | 11 | 4 | 26.7\% |
| Research | 33 | 33 | 0 | 0.0\% |
| Postdoc | 8 | 8 | 0 | 0.0\% |
| Teaching | 54 | 54 | 0 | 0.0\% |
| U.S. Information |  |  |  |  |
| TenureTrack | 52 | 39 | 13 | 25.0\% |
| Research | 19 | 16 | 3 | 15.8\% |
| Postdoc | 6 | 6 | 0 | 0.0\% |
| Teaching | 0 | 0 | 0 |  |
| Canadian |  |  |  |  |
| TenureTrack | 27 | 13 | 14 | 51.9\% |
| Research | 4 | 4 | 0 | 0.0\% |
| Postdoc | 20 | 20 | 0 | 0.0\% |
| Teaching | 54 | 50 | 4 | 7.4\% |
| Total |  |  |  |  |
| TenureTrack | 505 | 369 | 135 | 26.7\% |
| Research | 165 | 157 | 8 | 4.8\% |
| Postdoc | 132 | 120 | 12 | 9.1\% |
| Teaching | 239 | 221 | 18 | 7.5\% |

2007-2008 Taulbee Survey

|  | Tenure-track |  | Researcher |  | Postdoc |  | Teaching Faculty |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 150 | 78.1\% | 53 | 76.8\% | 127 | 85.8\% | 63 | 68.5\% | 393 | 78.4\% |
| Female | 42 | 21.9\% | 16 | 23.2\% | 21 | 14.2\% | 23 | 25.0\% | 102 | 20.4\% |
|  | 0 |  | 0 |  | 0 |  | 6 |  | 6 |  |
| Total | 192 |  | 69 |  | 148 |  | 92 |  | 501 |  |


|  | Tenure-Track |  | Researcher |  | Postdoc |  | Teaching Faculty |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 39 | 21.8\% | 22 | 37.3\% | 52 | 41.9\% | 6 | 6.5\% | 119 |
| American Indian or Alaska Native | 2 | 1.1\% | 0 | 0.0\% | 0 | 0.0\% | 2 | 2.2\% | 4 |
| Asian | 37 | 20.7\% | 6 | 10.2\% | 17 | 13.7\% | 18 | 19.6\% | 78 |
| Black or African-American | 6 | 3.4\% | 0 | 0.0\% | 3 | 2.4\% | 3 | 3.3\% | 12 |
| Native Hawaiian or Pacific Islander | 3 | 1.7\% | 1 | 1.7\% | 2 | 1.6\% | 0 | 0.0\% | 6 |
| White | 88 | 49.2\% | 25 | 42.4\% | 44 | 35.5\% | 51 | 55.4\% | 208 |
| Multiracial, not Hispanic | 1 | 0.6\% | 1 | 1.7\% | 1 | 0.8\% | 0 | 0.0\% | 3 |
| Resident Hispanic, any race | 2 | 1.1\% | 2 | 3.4\% | 2 | 1.6\% | 2 | 2.2\% | 8 |
| Resident, race/ethnicity unknown | 1 | 0.6\% | 2 | 3.4\% | 3 | 2.4\% | 10 | 10.9\% | 16 |
| Total have Residency Data for | 179 |  | 59 |  | 124 |  | 92 |  | 454 |
| Residency Unknown | 13 |  | 10 |  | 24 |  | 0 |  | 47 |
| Total | 192 |  | 69 |  | 148 |  | 92 |  | 501 |


|  | Full |  | Associate |  | Assistant |  | Teaching Faculty |  | Research Faculty |  | Postdocs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 1,879 | 88.3\% | 1,365 | 84.6\% | 882 | 78.3\% | 507 | 72.8\% | 354 | 82.7\% | 386 | 85.4\% | 5,373 | 83.4\% |
| Female | 248 | 11.7\% | 248 | 15.4\% | 245 | 21.7\% | 189 | 27.2\% | 74 | 17.3\% | 66 | 14.6\% | 1,070 | 16.6\% |
| Total gender known | 2,127 |  | 1,613 |  | 1,127 |  | 696 |  | 428 |  | 452 |  | 6,443 |  |
| Gender unknown | 0 |  | 0 |  | 0 |  | 0 |  | 0 |  | 0 |  | 0 |  |
| Total | 2,127 |  | 1,613 |  | 1,127 |  | 696 |  | 428 |  | 452 |  | 6,443 |  |


|  | Full |  | Associate |  | Assistant |  | Teaching Faculty |  | Research Faculty |  | Postdocs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonresident Alien | 10 | 0.5\% | 28 | 1.9\% | 166 | 15.8\% | 26 | 4.2\% | 55 | 14.4\% | 183 | 47.2\% | 468 | 8.0\% |
| American Indian or |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Alaska Native | 12 | 0.6\% | 10 | 0.7\% | 13 | 1.2\% | 2 | 0.3\% | 0 | 0.0\% | 0 | 0.0\% | 37 | 0.6\% |
| Asian | 407 | 20.9\% | 319 | 22.1\% | 313 | 29.8\% | 54 | 8.7\% | 37 | 9.7\% | 72 | 18.6\% | 1,202 | 20.6\% |
| Black or AfricanAmerican | 14 | 0.7\% | 20 | 1.4\% | 21 | 2.0\% | 16 | 2.6\% | 1 | 0.3\% | 3 | 0.8\% | 75 | 1.3\% |
| Native Hawaiian or |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pacific Islander | 24 | 1.2\% | 30 | 2.1\% | 10 | 1.0\% | 2 | 0.3\% | 11 | 2.9\% | 0 | 0.0\% | 77 | 1.3\% |
| White | 1,442 | 74.1\% | 999 | 69.2\% | 510 | 48.6\% | 513 | 82.6\% | 272 | 71.2\% | 124 | 32.0\% | 3,860 | 66.2\% |
| Multiracial, not |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hispanic | 4 | 0.2\% | 0 | 0.0\% | 2 | 0.2\% | 1 | 0.2\% | 1 | 0.3\% | 0 | 0.0\% | 8 | 0.1\% |
| Resident Hispanic, any race | 32 | 1.6\% | 38 | 2.6\% | 14 | 1.3\% | 7 | 1.1\% | 5 | 1.3\% | 6 | 1.5\% | 102 | 1.7\% |
| Total have |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Residency Data for | 1,945 |  | 1,444 |  | 1,049 |  | 621 |  | 382 |  | 388 |  | 5,829 |  |
| Resident, race/ ethnicity unknown | 45 |  | 54 |  | 30 |  | 24 |  | 20 |  | 27 |  | 200 |  |
| Residency Unknown | 137 |  | 115 |  | 48 |  | 51 |  | 26 |  | 37 |  | 414 |  |
| Total | 2,127 |  | 1,613 |  | 1,127 |  | 696 |  | 428 |  | 452 |  | 6,443 |  |

## 2007-2008 Taulbee Survey

| Table 22a. Part-Time Faculty |  |
| :--- | ---: |
|  | Total |
| Full Professor | 104 |
| Associate Professor | 39 |
| Assistant Professor | 33 |
| Teaching Faculty | 191 |
| Research Faculty | 53 |
| Postdoctorate | 12 |
| Total | 432 |


| Table 23. Faculty Losses |  |
| :--- | ---: |
|  | Total |
| Died | 8 |
| Retired | 71 |
| Took Academic Position Elsewhere | 97 |
| Took Nonacademic Position | 50 |
| Remained, but Changed to Part-Time | 10 |
| Other | 20 |
| Unknown | 19 |
| Total | $\mathbf{2 7 5}$ |

market. U.S. CS departments ranked 13-24 and Canadian departments filled only about half of their vacant positions.

There was a slight increase in the number of reported retirements this year, and in the number of faculty who went to other than an academic position. However, in general, the distribution of faculty losses was similar to last year (Table 23).

Research Expenditures and Graduate Student Support (Tables 24-26)

Table 24-1 shows the department's total expenditure (including indirect costs or "overhead" as stated on project budgets) from external sources of support. Table $24-2$ shows the per capita expenditure, where capitation is computed two ways. The first is relative to the number of tenured and
tenure-track faculty members. The second is relative to researchers and postdocs as well as tenured and tenuretrack faculty. Canadian levels are shown in Canadian dollars. The data indicate that the higher the ranking, the more external funding is received by the department (both in total and per capita).

Mean total expenditures increased this year in all CS ranking strata except U.S. departments ranked 25-36. Median total expenditures increased in all U.S. CS ranking strata. Canadian departments also showed strong increases in both mean and median expenditures. U.S. departments also generally improved with respect to median per-capita expenditures, as did Canadian departments, although median expenditures using the second capitation method declined in U.S. departments ranked 13-24.

Table 25 shows the number of graduate students supported as full-time students as of fall 2007, further categorized as teaching assistants (TAs), research assistants (RAs), fellows, or computer systems supporters, and split between those on institutional vs. external funds. The number of TAs in CS departments increased significantly this year, except in U.S. departments ranked 13-24. There also was an increase in the total number of RAs this year, except at U.S. departments ranked $1-12$. However, the number of RAs supported on external funds declined
t U.S. departments ranked 1-12 and 25-26, while the number increased at U.S. departments ranked 13-24 and departments not ranked in the top 36 . Lower-ranked departments had more RAs on institutional funds this year compared to last year, while higherranked departments had fewer.

The number of externally supported, full-support fellows increased at U.S. departments ranked $1-12$ and 25-36, and at Canadian departments (it had declined last year in these strata). This statistic held steady at U.S. departments not ranked in the top 36 and declined at U.S. departments ranked 13-24.
Respondents were asked to "provide the net amount (as of fall 2008) of an academic-year stipend for a first-year doctoral student (not including tuition or fees)." The results are shown in Table 26. Canadian stipends are shown in Canadian dollars. The data show another year of healthy stipend increases for TAs at U.S. departments ranked 1-36 and at Canadian departments, with flat stipend levels at U.S. departments not ranked in the top 36. RA stipends were higher across the board. Fellow stipends at U.S. CS departments showed very modest increases compared to last year.

| Department, Rank | Total Expenditure |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Minimum | Mean | Median | Maximum |
| U.S. CS 1-12 | \$2,500,000 | \$21,571,193 | \$15,740,448 | \$86,816,024 |
| U.S. CS 13-24 | \$3,240,261 | \$10,379,856 | \$8,792,080 | \$23,010,127 |
| U.S. CS 25-36 | \$191,795 | \$6,222,737 | \$5,354,924 | \$18,988,249 |
| U.S. CS Other | \$20,916 | \$3,595,794 | \$2,261,529 | \$41,862,000 |
| U.S. CE | \$17,086 | \$2,066,014 | \$2,132,428 | \$4,305,407 |
| U.S. Information | \$429,319 | \$2,545,944 | \$2,621,243 | \$5,422,000 |
| Canadian | \$277,064 | \$5,453,227 | \$2,435,888 | \$40,913,179 |


|  | Per Capita Expenditure (Tenure-Track Faculty Only) |  |  |  | Per Capita Expenditure (Tenure-Track, Research, and Postdoctorate Faculty) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rank | Minimum | Mean | Median | Maximum | Minimum | Mean | Median | Maximum |
| U.S. CS 1-12 | \$166,667 | \$414,109 | \$384,427 | \$1,009,489 | \$151,515 | \$330,659 | \$367,347 | \$607,105 |
| U.S. CS 13-24 | \$159,713 | \$300,398 | \$298,488 | \$500,220 | \$126,952 | \$217,539 | \$216,594 | \$296,958 |
| U.S. CS 25-36 | \$11,987 | \$175,895 | \$169,447 | \$313,603 | \$11,987 | \$142,795 | \$141,761 | \$301,858 |
| U.S. CS Other | \$1,609 | \$160,152 | \$116,451 | \$1,610,077 | \$1,494 | \$134,470 | \$91,488 | \$1,268,638 |
| U.S. CE | \$4,272 | \$113,949 | \$110,664 | \$275,000 | \$4,272 | \$99,170 | \$90,355 | \$235,714 |
| U.S. Information | \$20,444 | \$99,245 | \$90,174 | \$209,546 | \$20,444 | \$81,363 | \$62,597 | \$198,972 |
| Canadian | \$12,594 | \$194,669 | \$67,880 | \$1,740,986 | \$11,083 | \$163,414 | \$61,399 | \$1,435,550 |

## 2007-2008 Taulbee Survey

| Department, Rank | Number on Institutional Funds |  |  |  |  |  |  |  |  |  | Number on External Funds |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Teaching Assistants |  | Research Assistants |  | Full-Support Fellows |  | Graduate Assistants for Computer Systems Support |  | Other |  | Teaching Assistants |  | Research Assistants |  | Full-Support Fellows |  | Graduate Assistants for Computer Systems Support |  | Other |  |
| U.S. CS 1-12 | 538 | 21.5\% | 73 | 2.9\% | 210 | 8.4\% | 0 | 0.0\% | 78 | 3.1\% | 0 | 0.0\% | 1,329 | 53.0\% | 236 | 9.4\% | 0 | 0.0\% | 42 | 1.7\% |
| U.S. CS 13-24 | 284 | 19.5\% | 56 | 3.8\% | 89 | 6.1\% | 0 | 0.0\% | 2 | 0.1\% | 58 | 4.0\% | 884 | 60.7\% | 64 | 4.4\% | 0 | 0.0\% | 20 | 1.4\% |
| U.S. CS 25-36 | 438 | 33.5\% | 284 | 21.7\% | 69 | 5.3\% | 7 | 0.5\% | 1 | 0.1\% | 20 | 1.5\% | 429 | 32.8\% | 57 | 4.4\% | 0 | 0.0\% | 2 | 0.2\% |
| U.S. CS Other | 1,933 | 35.6\% | 790 | 14.6\% | 185 | 3.4\% | 57 | 1.1\% | 141 | 2.6\% | 17 | 0.3\% | 2,150 | 39.6\% | 118 | 2.2\% | 10 | 0.2\% | 27 | 0.5\% |
| U.S. CS Total | 3,193 | 29.8\% | 1,203 | 11.2\% | 553 | 5.2\% | 64 | 0.6\% | 222 | 2.1\% | 95 | 0.9\% | 4,792 | 44.8\% | 475 | 4.4\% | 10 | 0.1\% | 91 | 0.9\% |
| U.S. CE | 98 | 26.4\% | 59 | 15.9\% | 10 | 2.7\% | 0 | 0.0\% | 1 | 0.3\% | 1 | 0.3\% | 190 | 51.2\% | 12 | 3.2\% | 0 | 0.0\% | 0 | 0.0\% |
| U.S. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Information | 65 | 23.7\% | 19 | 6.9\% | 18 | 6.6\% | 34 | 12.4\% | 2 | 0.7\% | 0 | 0.0\% | 112 | 40.9\% | 24 | 8.8\% | 0 | 0.0\% | 0 | 0.0\% |
| Canadian | 648 | 45.1\% | 331 | 23.1\% | 36 | 2.5\% | 2 | 0.1\% | 63 | 4.4\% | 4 | 0.3\% | 308 | 21.4\% | 42 | 2.9\% | 0 | 0.0\% | 2 | 0.1\% |
| Total | 4,004 | 31.3\% | 1,612 | 12.6\% | 617 | 4.8\% | 100 | 0.8\% | 288 | 2.3\% | 100 | 0.8\% | 5,402 | 42.3\% | 553 | 4.3\% | 10 | 0.1\% | 93 | 0.7\% |


| Department, Rank | Teaching Assistantships |  |  |  | Research Assistantships |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minimum | Mean | Median | Maximum | Minimum | Mean | Median | Maximum |
| U.S. CS 1-12 | 10,400 | 19,564 | 20,025 | 33,274 | 16,029 | 22,380 | 20,124 | 44,640 |
| U.S. CS 13-24 | 4,756 | 16,470 | 16,636 | 26,100 | 16,324 | 20,677 | 20,052 | 26,000 |
| U.S. CS 25-36 | 14,000 | 16,954 | 16,373 | 19,547 | 14,000 | 16,977 | 16,373 | 19,759 |
| U.S. CS Other | 1,082 | 14,289 | 14,850 | 22,080 | 1,352 | 16,071 | 16,000 | 30,000 |
| U.S. CE | 1,372 | 11,219 | 13,333 | 18,800 | 1,372 | 12,016 | 13,300 | 22,320 |
| U.S. Information | 15,759 | 18,149 | 17,250 | 23,000 | 15,759 | 19,799 | 19,500 | 24,203 |
| Canadian | 2,000 | 10,978 | 12,640 | 19,233 | 5,500 | 15,220 | 14,930 | 25,000 |

Table 26-2. Fall 2008 Academic-Year Graduate Stipends by Department Type and Rank

| Department, Rank | Full-Support Fellows |  |  |  | Assistantships for Computer Systems Support |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Minimum | Mean | Median | Maximum | Minimum | Mean | Median | Maximum |
| U.S. CS 1-12 | 18,320 | 21,730 | 20,124 | 28,320 | * | * | * | * |
| U.S. CS 13-24 | 16,324 | 21,452 | 20,600 | 26,673 | * | * | * | * |
| U.S. CS 25-36 | 5,000 | 18,763 | 19,152 | 30,000 | * | * | * | * |
| U.S. CS Other | 5,500 | 18,703 | 18,236 | 30,000 | 1,439 | 12,648 | 13,950 | 18,000 |
| U.S. CE | 13,500 | 17,500 | 18,000 | 21,000 | * | * | * | * |
| U.S. Information | 15,759 | 21,427 | 19,902 | 30,000 | * | * | * | * |
| Canadian | 6,900 | 17,088 | 16,725 | 28,000 | * | * | * | * |


| Table 26-3. Fall 2008 |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Department Type and Rank |  |  |  |  | Other Assistantships

## Faculty Salaries

(Tables 27-34)
Each department was asked to report individual (but anonymous) faculty salaries if possible; otherwise, the department was requested to provide the minimum, median, mean, and maximum salaries for each rank (full, associate, and assistant professors and non-tenure-track teaching faculty) and the number of persons at each rank. The salaries are those in effect on January 1, 2009. For U.S. departments, nine-month salaries are reported in U.S. dollars. For Canadian departments, twelve-month salaries are reported in Canadian dollars. Respondents were asked to include salary supplements such as salary monies from endowed positions

The tables contain data about ranges and measures of central tendency only. Those departments reporting individual salaries were provided more comprehensive distributional information in December 2008. Again this year, 85\% of those reporting salary data provided salaries at the individual level.

Last year, we began providing salary data based on time in rank. This year, we reduced the number of time-in-rank strata somewhat as our experience last year indicated that more strata did not provide additional meaningful information.

The minimum and maximum of the reported salary minima (and maxima) are self-explanatory. The Continued on Page 20

## 2007-2008 Taulbee Survey

| Faculty Rank Tenured \& Tenure-Track | Number <br> of <br> Faculty | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 449 | \$77,750 | \$119,730 | \$188,000 | \$139,795 | \$137,415 | \$86,285 | \$165,660 | \$311,013 |
| Full, in rank 8-15 years | 458 | \$81,070 | \$120,714 | \$213,333 | \$136,823 | \$134,740 | \$92,847 | \$157,409 | \$254,667 |
| Full, in rank 0-7 years | 542 | \$83,343 | \$114,523 | \$210,000 | \$129,691 | \$127,396 | \$86,015 | \$152,633 | \$300,000 |
| Full, yrs in rank not given | 138 | \$90,900 | \$188,904 | \$191,304 | \$138,851 | \$134,754 | \$133,929 | \$170,451 | \$229,257 |
| Full Professor: total | 1,587 | \$77,750 |  |  | \$135,404 |  |  |  | \$311,013 |
| Assoc, in rank 8 years + | 310 | \$51,150 | \$90,680 | \$149,048 | \$97,589 | \$97,439 | \$60,618 | \$105,719 | \$198,187 |
| Assoc, in rank 0-7 years | 683 | \$71,753 | \$94,557 | \$147,109 | \$101,582 | \$100,632 | \$82,917 | \$111,766 | \$164,226 |
| Assoc yrs in rank not given | 164 | \$69,124 | \$88,494 | \$110,828 | \$101,318 | \$101,711 | \$94,950 | \$114,956 | \$139,740 |
| Assoc Professor: total | 1,157 | \$51,150 |  |  | \$100,475 |  |  |  | \$198,187 |
| Assistant Professor | 872 | \$56,962 | \$84,609 | \$130,267 | \$89,103 | \$88,769 | \$72,625 | \$94,404 | \$138,000 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 508 | \$30,627 | \$59,535 | \$139,950 | \$68,730 | \$67,223 | \$35,929 | \$82,570 | \$182,550 |
| Research Faculty | 344 | \$24,780 | \$69,128 | \$138,000 | \$87,357 | \$84,894 | \$49,500 | \$113,521 | \$280,088 |
| Postdoctorates | 273 | \$23,435 | \$42,659 | \$75,000 | \$48,546 | \$48,500 | \$30,000 | \$56,771 | \$150,000 |

Table 28. Nine-month Salaries, 10 Responses of 12 U.S. Computer Science Departments Ranked 1-12

| Faculty Rank <br>  <br> Tenure-Track | Number of Faculty | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 59 | \$104,922 | \$137,174 | \$184,625 | \$169,138 | \$165,405 | \$146,957 | \$211,083 | \$260,850 |
| Full, in rank 8-15 years | 80 | \$103,549 | \$123,035 | \$175,550 | \$153,348 | \$149,730 | \$134,676 | \$198,861 | \$224,887 |
| Full, in rank 0-7 years | 72 | \$96,075 | \$115,456 | \$152,900 | \$132,491 | \$131,310 | \$130,000 | \$159,600 | \$183,500 |
| Full, yrs in rank not given | 37 | * | \$120,300 | * | \$145,651 | \$144,100 | * | \$184,000 | * |
| Full Professor: total | 248 | \$96,075 |  |  | \$149,901 |  |  |  | \$260,850 |
| Assoc, in rank 8 years + | 5 | * | * | * | \$101,617 | * | * | * | * |
| Assoc, in rank 0-7 years | 85 | \$80,729 | \$99,156 | \$125,500 | \$111,692 | \$110,633 | \$110,000 | \$125,310 | \$147,500 |
| Assoc yrs in rank not given | 16 | * | \$97,000 | * | \$109,500 | \$106,700 | * | \$126,100 | * |
| Assoc Professor: total | 106 | \$80,729 |  |  | \$110,886 |  |  |  | \$147,500 |
| Assistant Professor | 86 | \$70,967 | \$87,677 | \$96,500 | \$95,010 | \$94,770 | \$94,150 | \$102,694 | \$137,543 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 58 | \$37,331 | \$74,330 | \$139,950 | \$93,901 | \$93,479 | \$71,236 | \$114,755 | \$182,550 |
| Research Faculty | 50 | \$63,809 | \$76,629 | \$99,600 | \$107,632 | \$102,336 | \$91,629 | \$150,961 | \$238,770 |
| Postdoctorates | 71 | \$24,750 | \$43,941 | \$60,000 | \$53,072 | \$53,337 | \$50,456 | \$63,285 | \$75,000 |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.

| Faculty Rank <br>  <br> Tenure-Track | Number <br> of Faculty | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 75 | \$82,051 | \$128,716 | \$180,613 | \$170,216 | \$165,280 | \$166,900 | \$217,858 | \$311,013 |
| Full, in rank 8-15 years | 70 | \$81,070 | \$139,620 | \$183,300 | \$168,074 | \$165,607 | \$160,000 | \$199,878 | \$254,667 |
| Full, in rank 0-7 years | 62 | \$98,400 | \$124,207 | \$160,000 | \$149,899 | \$146,340 | \$141,080 | \$185,311 | \$279,600 |
| Full, yrs in rank not given | 14 | * | \$115,533 | * | \$158,243 | \$156,540 | * | \$188,873 |  |
| Full Professor | 221 | \$81,070 |  |  | \$163,079 |  |  |  | \$311,013 |
| Assoc, in rank 8 years + | 21 | \$74,473 | \$109,845 | \$149,048 | \$115,266 | \$116,115 | \$89,100 | \$119,609 | \$149,048 |
| Assoc, in rank 0-7 years | 71 | \$92,000 | \$106,597 | \$147,109 | \$114,220 | \$112,192 | \$109,500 | \$127,699 | \$160,896 |
| Assoc yrs in rank not given | 9 | * | \$110,828 | * | \$122,694 | \$125,769 | * | \$134,312 | * |
| Assoc Professor: total | 101 | \$74,473 |  |  | \$115,193 |  |  |  | \$160,896 |
| Assistant Professor | 64 | \$87,400 | \$93,721 | \$130,267 | \$98,253 | \$97,980 | \$94,150 | \$102,694 | \$137,543 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 42 | \$56,500 | \$74,505 | \$95,500 | \$85,319 | \$83,274 | \$73,862 | \$102,640 | \$164,404 |
| Research Faculty | 107 | \$28,917 | \$77,526 | \$129,348 | \$100,472 | \$97,832 | \$72,800 | \$280,088 | \$132,797 |
| Postdoctorates | 61 | \$31,122 | \$43,962 | \$54,500 | \$55,219 | \$55,185 | \$54,500 | \$67,393 | \$94,836 |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.
range of salaries in a given rank among departments that reported data for that rank is the interval ["minimum of the minima," "maximum of the maxima"].

The mean of the reported salary minima (maxima) in a given rank is computed by summing the departmental reported minimum (maximum) and dividing by the
number of departments reporting data at that rank. The "average of dept median salaries" at each rank is computed by summing the individual medians reported at each
rank and dividing by the number of departments reporting at that rank. Thus, it is not a true median of all the salaries. Similarly, "average of dept. mean salaries" at each

## 2007-2008 Taulbee Survey

| Faculty Rank Tenured \& Tenure-Track | Reported Salary Minimum |  |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Faculty | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 56 | \$96,700 | \$111,070 | \$136,350 | \$143,290 | \$138,468 | \$128,201 | \$189,105 | \$217,360 |
| Full, in rank 8-15 years | 47 | \$104,202 | \$115,161 | \$130,977 | \$139,801 | \$135,430 | \$124,419 | \$169,933 | \$211,334 |
| Full, in rank 0-7 years | 89 | \$95,600 | \$113,508 | \$126,300 | \$150,938 | \$147,150 | \$117,900 | \$209,785 | \$300,000 |
| Full, yrs in rank not given | 16 | * | \$118,000 | * | \$133,150 | \$145,849 | * | \$225,000 | * |
| Full Professor | 208 | \$95,600 |  |  | \$144,944 |  |  |  | \$300,000 |
| Assoc, in rank 8 years + | 28 | \$70,516 | \$90,205 | \$104,158 | \$99,225 | \$95,972 | \$91,633 | \$111,918 | \$163,900 |
| Assoc, in rank 0-7 years | 87 | \$85,960 | \$94,812 | \$106,000 | \$106,011 | \$103,827 | \$94,561 | \$117,983 | \$143,172 |
| Assoc yrs in rank not given | 6 | \$95,200 | * | * | \$113,133 | \$115,650 | * | * | \$125,200 |
| Assoc Professor: total | 121 | \$70,516 |  |  | \$104,794 |  |  |  | \$125,200 |
| Assistant Professor | 100 | \$70,000 | \$86,240 | \$102,278 | \$91,699 | \$90,248 | \$85,947 | \$98,070 | \$105,000 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 49 | \$43,260 | \$59,862 | \$88,300 | \$75,663 | \$71,763 | \$60,000 | \$101,687 | \$158,628 |
| Research Faculty | 56 | \$31,750 | \$65,500 | \$106,000 | \$84,493 | \$79,962 | \$66,100 | \$119,593 | \$238,154 |
| Postdoctorates | 28 | \$30,195 | \$41,906 | \$54,000 | \$46,642 | \$46,700 | \$30,195 | \$53,148 | \$81,600 |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.


| Faculty Rank Tenured \& Tenure-Track | Number of Faculty | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 32 | \$91,254 | \$113,816 | \$155,700 | \$127,521 | \$125,093 | \$107,679 | \$149,740 | \$221,202 |
| Full, in rank 8-15 years | 34 | \$90,900 | \$123,852 | \$179,600 | \$138,874 | \$134,856 | \$133,493 | \$160,923 | \$200,188 |
| Full, in rank 0-7 years | 29 | \$90,624 | \$109,346 | \$135,240 | \$124,266 | \$123,282 | \$101,200 | \$144,829 | \$210,000 |
| Full, yrs in rank not given | 13 | \$96,080 | \$116,089 | \$129,787 | \$131,381 | \$126,613 | \$129,787 | \$158,989 | \$199,426 |
| Full Professor: total | 108 | \$90,624 |  |  | \$130,686 |  |  |  | \$221,202 |
| Assoc, in rank 8 years + | 28 | \$55,500 | \$88,649 | \$113,600 | \$97,059 | \$95,294 | \$75,144 | \$105,522 | \$162,000 |
| Assoc, in rank 0-7 years | 53 | \$78,611 | \$90,286 | \$98,227 | \$95,734 | \$94,590 | \$87,004 | \$103,501 | \$118,850 |
| Assoc yrs in rank not given | 11 | \$87,150 | \$94,770 | \$112,525 | \$95,911 | \$95,862 | \$88,760 | \$97,020 | \$116,490 |
| Assoc Professor: total | 92 | \$55,500 |  |  | \$96,158 |  |  |  | \$162,000 |
| Assistant Professor | 51 | \$76,160 | \$82,203 | \$89,979 | \$85,432 | \$84,835 | \$76,376 | \$89,812 | \$97,783 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 18 | \$35,250 | \$59,363 | \$78,018 | \$64,023 | \$62,225 | \$32,250 | \$71,061 | \$136,471 |
| Research Faculty | 15 | \$28,700 | \$49,309 | \$81,000 | \$76,920 | \$77,811 | \$57,660 | \$103,832 | \$154,500 |
| Postdoctorates | 32 | \$27,038 | \$51,774 | \$78,000 | \$52,264 | \$52,040 | \$41,250 | \$60,347 | \$80,000 |

2007-2008 Taulbee Survey

| Table 33. Twelve-month Salaries, 20 Responses of 30 Canadian Computer Science Departments (Canadian Dollars) |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Faculty Rank Tenured \& Tenure-Track | Number of Faculty | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Full, in rank 16 years + | 8 | * | * | * | \$130,980 | * | * | * | * |
| Full, in rank 8-15 years | 14 | \$107,892 | * | * | \$145,165 | \$139,453 | * | * | \$219,960 |
| Full, in rank 0-7 years | 21 | \$93,200 | \$112,349 | \$125,166 | \$130,768 | \$126,001 | \$121,050 | \$157,753 | \$238,004 |
| Full, yrs in rank not given | 0 |  |  |  |  |  |  |  |  |
| Full Professor: total | 43 | \$93,200 |  |  | \$135,495 |  |  |  | \$177,073 |
| Assoc, in rank 8 years + | 22 | \$63,268 | \$82,439 | \$99,402 | \$101,067 | \$102,380 | \$94,729 | \$116,318 | \$167,563 |
| Assoc, in rank 0-7 years | 49 | \$76,660 | \$92,125 | \$104,249 | \$104,956 | \$104,755 | \$96,408 | \$119,880 | \$155,222 |
| Assoc yrs in rank not given | 0 |  |  |  |  |  |  |  |  |
| Assoc Professor: total | 71 | \$63,268 |  |  | \$103,751 |  |  |  | \$167,563 |
| Assistant Professor | 42 | \$70,899 | \$80,621 | \$88,500 | \$89,263 | \$85,588 | \$91,587 | \$105,296 | \$147,600 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 61 | \$38,520 | \$60,783 | \$90,558 | \$78,450 | \$77,524 | \$77,700 | \$108,076 | \$207,281 |
| Research Faculty | 11 | \$50,000 | \$61,474 | \$70,796 | \$73,233 | \$71,707 | \$57,825 | \$87,698 | \$115,355 |
| Postdoctorates | 4 | * | * | * | * | * | * | * | * |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.

Table 35. Nine-month Salaries for New PhDs, Responding U.S. CS, CE, and I Departments

| Faculty Rank | Number of New Ph.D.s | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Tenure-Track | 99 | \$67,266 | \$84,951 | \$106,076 | \$86,059 | \$86,319 | \$67,266 | \$87,387 | \$165,958 |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 20 | \$33,915 | * | * | \$63,597 | \$63,831 | * | * | \$80,000 |
| Research Faculty | 31 | \$33,480 | * | * | \$68,927 | \$68,421 | * | * | \$106,000 |
| Postdoctorates | 92 | \$30,000 | * | * | \$48,959 | \$49,411 | * | * | \$94,836 |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.

| Faculty Rank | Number of New Ph.D.s | Reported Salary Minimum |  |  | Average of Dept. Mean Salaries | Average of Dept. Median Salaries | Reported Salary Maximum |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum | Mean | Maximum |  |  | Minimum | Mean | Maximum |
| Tenure-Track | 3 | * | * | * | \$82,156 | * | * | * | * |
| Non-Tenure-Track |  |  |  |  |  |  |  |  |  |
| Teaching Faculty | 1 | * | * | * | * | * | * | * | * |
| Research Faculty | 5 | * | * | * | \$68,500 | * | * | * | * |
| Postdoctorates | 15 | \$30,000 | \$41,950 | \$60,000 | \$49,227 | \$49,800 | \$45,000 | \$55,800 | \$72,000 |

* Values which are too revealing of individual department information, or which provide the distribution of fewer than 10 individuals, are not shown.


## 2007-2008 Taulbee Survey

rank is computed by summing the individual means reported at each rank and dividing by the number of departments reporting at that rank. Thus, it is not a true average of all the salaries.

Overall U.S. CS average salaries (Table 27) increased between $1.6 \%$ and $4.5 \%$, depending on tenure-track rank, and $1.4 \%$ for non-tenure-track teaching faculty. Faculty at higher rank received larger average increases than did faculty at lower rank. The increases are lower than those experienced in the past few years for all faculty ranks except full professor.

Canadian salaries (Table 33) rose $2.3 \%$ to $4.1 \%$ among tenure-track ranks, with the largest increase at the associate professor rank and the smaller at the assistant professor rank Non-tenure-track teaching faculty salaries for Canadian department rose $4.4 \%$. Except at the full professor rank, Canadian increases were larger than those observed for U.S. CS programs at the same faculty rank

Average salaries for new Ph.D.s (those who received their Ph.D. last year and then joined departments as tenure-track faculty) increased $1.2 \%$ from those reported in last year's survey (Table 34). This is a smaller increase than was observed in each of the past two years for new Ph.D.s and, as has been the case for the past few years, is somewhat smaller than the average increases for continuing faculty. There were too few new Ph.D. salaries in Canadian departments to make meaningful comparisons

## Concluding Observations

It is encouraging to see a threeyear increase in new undergraduate CS students and the increased total undergraduate enrollment. With the continued peak production of new CS Ph.D.s, the rise in the number of academic faculty positions available among the CRA departments also was welcome. However, economic conditions have changed considerably since last year. How this will affect new Ph.D. hiring in both industry and academia remains to be seen. With the exception of diversity, our discipline entered these changed economic conditions from a position of strength. This should help us cope with the times much better than most

## Rankings

For tables that group computer science departments by rank, the rankings are based on information collected in the 1995 assessment of research and doctorate programs in the United States conducted by the National Research Council (NRC) ssee http://www.cra.org/statistics/ nrcstudy $2 /$ home.html]. New NRC rankings are anticipated later in 2009, and future Taulbee reports may be modified as a result.

The top twelve schools in this ranking are: Stanford, Massachusetts Institute of Technology, University of California (Berkeley), Carnegie Mellon, Cornell, Princeton, Universit of Texas (Austin), University of Illinoi (Urbana-Champaign), University of Washington, University of Wisconsin (Madison), Harvard, and California

Institute of Technology. All schools in this ranking participated in the survey this year.

CS departments ranked 13-24 are: Brown, Yale, University of California (Los Angeles), University of Maryland College Park), New York University University of Massachusetts (Amherst) Rice, University of Southern California, University of Michigan, University of California (San Diego), Columbia, and University of Pennsylvania. ${ }^{4}$ All schools in this ranking participated in the survey this year

CS departments ranked 25-36 are: University of Chicago, Purdue, Rutgers, Duke, University of North Carolina (Chapel Hill), University of Rochester, State University of New York (Stony Brook), Georgia Institute of Technology, University of Arizona, University of California (Irvine), University of Virginia, and Indiana. All schools in this ranking participated in the survey this year.

CS departments that are ranked above 36 or that are unranked that responded to the survey include: Arizona State University, Auburn, Binghamton University SUNY, Boston University, Case Western Reserve, City University of New York Graduate Center, College of William and Mary, Colorado School of Mines, Colorado State, Dartmouth, DePaul, Drexel, Florida Institute of Technology, Florida International, Florida State, George Mason, Georgia State, Illinois Institute of Technology, lowa State, Johns Hopkins, Kansas State, Kent State, Lehigh, Louisiana State, Michigan State, Michigan Technological, Mississippi State, Montana State, Naval Postgraduate School, New Jersey Institute of Technology, New Mexico State, New Mexico Technology, North Carolina State, North Dakota State, Northeastern, Northwestern Oakland, Ohio State, Oklahoma State, Old Dominion, Oregon State, Pace, Pennsylvania State, Polytechnic, Portland State, Rensselaer Polytechnic, Rochester Institute of Technology, Stevens Institute of Technology, Syracuse, Texas A\&'M Texas Tech, Toyota Technological Institute (Chicago), Tufts, Vanderbilt, Virginia Tech, Washington State, Washington St. Louis), Wayne State, Worcester Polytechnic, and Wright State.

University of: Alabama (Birmingham, Huntsville, and Tuscaloosa) Albany SUNY, Arkansas (Fayetteville and Little Rock), Buffalo, California (at Davis, Riverside, Santa Barbara, and Santa Cruz), Central Florida, Cincinnati, Colorado (Boulder), Connecticut Delaware, Florida, Georgia, Houston daho, Illinois (Chicago), Iowa, Kansas, Kentucky, Louisiana (Lafayette), Louisville, Maine, Maryland (Baltimore Co.), Massachusetts (at Boston and Lowell), Minnesota, Mississippi, Missouri (at Columbia and Kansas City), Nebraska Lincoln and Omaha), Nevada (Las Vegas and Reno), New Hampshire, New Mexico, North Carolina (Charlotte), North Texas, Notre Dame, Oklahoma, Oregon, Pittsburgh, South Carolina, South Florida, Tennessee (Knoxville), Texas (at Dallas, El Paso, and San Antonio), Tulsa, Utah, and Wyoming.

Computer Engineering departments participating in the survey this year include: Boston

University, Clemson, Florida Institute of Technology, Iowa State, Northeastern, Princeton, Purdue, Rensselaer Polytechnic, Santa Clara, Virginia Tech; and the Universities of: California (Santa Cruz), Houston, New Mexico, and Southern California.

Canadian departments participating in the survey include: Concordia, Dalhousie, McGill, Memorial, Queen's, Simon Fraser, and York. Universities of: Alberta, British Columbia, Calgary, Manitoba Montreal, New Brunswick, Ottawa, Regina, Saskatchewan, Toronto, Victoria Waterloo, and Western Ontario.

Information department participating in the survey include: Drexel University, Syracuse, and Universities of: California (Berkeley), Illinois, Maryland (Baltimore County), Michigan, Pittsburgh, and Washington. I-programs at Indiana University and University of California (Irvine) also submitted information combined with their CS programs.

## Acknowledgments

Betsy Bizot once again provided aluable assistance with the data collection, tabulation, and analysis for this survey. Thanks also to Debra Richardson and Bobby Schnabel for their assistance in modifying the survey for use with the 1 -schools, and to Susanne Hambrusch and Jean Smith for offering constructive comments to an earlier version of the report.

Stuart H. Zweben is Professor of Computer Science and Engineering at The Ohio State University

## Endnotes

1. The title of the survey honors the late Orrin E. Taulbee of the University urveys for the Computer Science Board until 1984, with retrospective nnual data going back to 1970 .
2. Information (I) programs included here are Information Science, Information Systems, Information Technology, nformatics, and related disciplines with a strong computing component. In all 2008, the first year these programs were surveyed as part of Taulbee, surveys were sent to CRA members, the CRA IT Deans group members, and participants in the ischools Caucus ww.ischools.org) who met the criteria North America Other I-programs that oet these criteri and would like to participate in the survey in future years e invited to contact survey@creorg for inclusion.
3. The set of departments responding varies slightly from year to year, even when the total numbers are about the same; hus, we must approach any trend analysis with caution. We must be especially cautious in using the data about CE and I departments because of the low esponse rates.
4. Although the University of Pennsylvania and the University of Chicago were tied in the National Research Council ankings, CRA made he anio in ecision to place Pe All tables with rankin
All tables with rankings: Statistics sometal rank. Schools are ranked only if they offer a CS degree and according to the quality of their CS program as determined by reputation. Those that only offer CE or I degrees are not ranked, and statistics are given on a separate ine, apart from the rankings.
5. All ethnicity tables: Ethnic breakdowns are drawn from guidelines set forth by he U.S. Department of Education. All faculty tables: The survey makes no distinction between faculty specializing is made to minimize the inclusion of aculty in electrical engineering who are not computer engineers. $\square$

CRA-W Honors Irwin and Soffa


At the recent Grad Cohort meeting in San Mateo, Mary Jane Irwin and Mary Lou Soffa were honored for their role as founders/organizers of the program. CRA-W co-chair, Lori Pollock (left), made the presentations.

## Grace Hopper Celebration of Women in Computing

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The Computer Science Department is currently seeking a Postdoctoral Research Associate in "Performance Evaluation and Modeling" of computer systems, starting August, 2009.

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Computer Science Department
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Williamsburg, VA 23185-8795
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http://www.informatik.tuwien.ac.at/PC.pdf
Application deadline: June 15, 2009

6 references for an Associate Professor position, and 9 references for a Full Profes or position. Candidates are requested to sk references to send their letters directly the search committee. Applications and etters should be sent via electronic mail to aust-search@cs.stanford.edu. The review of applications will begin immediately, and applicants are strongly encouraged to ubmit applications as soon as possible; however, applications will continue to be accepted until December 2009, or all 10 available positions have been filled.
In 2008 and 2009, as part of an Academic Excellence Alliance agreement between KAUST and Stanford University, the KAUST faculty search committee conisting of professors from the Computer Science Department and the Institute of Computational and Mathematical Engineering at Stanford University, will evalu ate applicants for the faculty positions t KAUST. However, KAUST will be re sponsible for all hiring decisions, appointment offers, recruiting, and explanation of employment benefits. The recruited aculty will be employed by KAUST, not by Stanford. Faculty members in Applied Mathematics and Computer Science recruited by KAUST before September 2009 will be hosted at Stanford University as Visiting Fellows until KAUST opens in September 2009.

## NICTA (National ICT Australia)

 Statistical Machine Learning Group Senior Researchers, Junior Researchers,
## Natioal Visitors

National ICT Australia (NICTA) is Australia's ICT Research Centre of Excellence. NICTA brings together worldlash rese their skills and build a culture fance their skils and a culture of entrepreneurship and achievement Australia's ICT capeaty into the future
The Stat capacity into the future The Starical Mard in Carning Resear froup, bas software ina, is a PhD students who pursue fundamental research in principled methods for data analysis and its applications to a variety f fields, including document and text mlysis, computer vision and pettern ecognition We when heory methods and applications As of ur trff students are encourad ollaborate broadly and we are committed using machine learning to address to using mach

We are looking for applicants at both senior levels (permanent positions) and junior levels (post-doctoral positions) as well as sabbatical visitors, who have a trong track record of basic research and research leadership in one or more of the following areas:

- Document Analysis
- Computer Vision
- Kernel Methods
- Kernel Methods

The successful applicants will have an excellent publication record and experience with supervising students. Candidates with both a strong methodological background and experience in practical domains or commercialisation are a plus. A record of industry or go
The appointees will be eligible for n adjunct position at the College of Engineering and Computer Science, Australian National University. Consequently, appointees will have the opportunity to teach at the postgraduate level and supervise PhD students.

Applications:
For more information on the project, please visit http://sml.nicta.com.au. Please visit NICTA Careers to view the criteria essential to this role and apply online:
http://nicta.com.au/director/careers.cfm) For further queries regarding the project, please contact:

Prof. Wray Buntine (wray.buntine@ nicta.com.au), and

Dr. Tiberio Caetano (Tiberio.caetano@ Closing date: 31 May 2009

## Simon Fraser University chool of Computing Scien

 Assistant Professor PositionThe School of Computing Science at Simon Fraser University invites applicaions for a tenure-track position at the Assistant Professor level for its Surrey camus in the Metropolitan Vancouver area. APh.D. in Computing Science or equiva ent is required, with a strong commitment excellence in research and teaching Preference will be given to candidates with xpertise in the software aspects of Real Time and Embedded Systems; although, Candidates in the Software Engineering area may also be considered.
Simon Fraser University is consistently one of the top-ranked universities in Canada. The School of Computing Science currently has more than 200 h.D. and M.Sc. students, more than 900 undergraduate majors, and 57 faculty nembers, across two campuses. The new Surrey campus of SFU is located in an award-winning architectural complex in the centre of Surrey, while the main campus s situated 25 minutes away on Burnaby Mountain. Vancouver thrives as a scenic waterfront city located just minutes away from the mountains and a wide range of utdoor activities. Vancouver's cultural nd intellectual pursuits, leisure opporunities, favorable climate, and clean and afe environment are consistently cited a quality of life factors that make it one of the most desirable places in the world to ive and work.
All qualified candidates are encouraged o apply, however Canadian citizens and permanent residents will be given priority. Simon Fraser University is committed to employment equity and encourages applications from all qualified women and men, including visible minorities, aboriginal people, and persons with disabilities. Under the authority of the University Act, personal information that is required by he University for academic appointment competitions will be collected. For further details see
www.sfu.ca/vpacademic/Faculty_
Openings/Collection_Notice.html
Applications will be accepted and andidates will be interviewed until he position is filled. For additiona information see www.cs.sfu.ca

To apply, provide a curriculum vitae, vidence of research productivity, and he names and email addresses of three eferees at
www.cs.sfu.ca/JobOpp Faculty Search (Surrey campus) School of Computing Science
8888 University Drive
Simon Fraser University
Burnaby, British Columbia, Canada, V5A 1S6
aculty-search@cs.sfu.ca or
778.782 .7572

## University of WisconsinMilwaukee <br> Medical Informatics <br> Research Scientist and Postdoc

Natural language processing and machine learning experts are invited to apply for all areas of biomedical NLP esearch. PhD in Computer Science, Computation Linguistics, or equivalent. intil they are filled. $1-3$ years of support. Salary and benefits are competitive Send CV, two references, and two best publications to hongyu@uwm.edu.


[^0]:    Seventeenth Street, NW
    氐
    Suite 507
    Washington, DC 20036-4632

[^1]:    Averages per department are computed for departments with nonzero values, when there are 3 or more in a cell.

